

**THE CITY OF CALGARY**  
**REPORT ON**  
**RESERVES AND LONG TERM LIABILITIES**  
  
**2008**

Finance & Supply  
April 2009

**THE CITY OF CALGARY  
RESERVES AND LONG TERM LIABILITIES  
AS AT DECEMBER 31, 2004 - 2008  
(000's)**

			Page	2008	2007	2006	2005	2004
<b>Reserves and Surpluses</b>								
<b>Operating Reserves</b>								
	Note							
Agency Review	1	Closed	7	-	-	-	-	-
Annexation	2	Closed	8	-	-	14,762	304	1,604
Calgary Heritage Authority Legacy Endowment Fund		New	9	1,378	-	-	-	-
Calgary Police Service Helicopter Maintenance			10	1,782	1,373	1,688	1,294	836
Children's Reserve Fund			11	4,588	3,945	3,906	3,843	3,816
Civic Partners Review Reserve			12	179	251	251	251	251
Economically Disadvantaged			13	511	490	348	333	333
Emerging Social Issues	1	Closed	14	-	-	-	-	-
Extended Health/Dental			15	1,736	1,643	1,407	1,389	1,046
FCSS Stabilization Fund			16	2,645	2,865	3,016	3,508	3,855
Fiscal Stability Reserve			17	148,084	148,125	80,997	74,435	83,625
Golf Course Operating	3	Closed	18	-	-	-	-	-
Group Life			19	980	1,288	1,191	1,095	583
Health, Safety and Wellness			20	6,680	6,813	5,039	1,906	1,826
Heritage Incentive			21	1,033	893	593	368	225
Historical Preservation			22	135	561	58	56	78
Human Resources Investment			23	216	216	216	216	312
imagineCALGARY			24	32	32	372	684	2,260
Investment Income Stabilization			25	1,568	2,662	5,334	4,051	2,397
Lifecycle Assistance & Energy	4	Closed	26	-	580	552	592	630
Livery Transport Services			27	1,041	667	297	92	310
Major Events	5	Closed	28	-	-	-	-	23
Mall Programming			29	962	923	933	893	860
Match Solution	6	Closed	30	-	-	-	-	139
Operating Initiatives	7	Closed	31	-	-	-	8,556	3,552
Parks Foundation			32	1,820	2,142	1,861	1,841	1,837
Parks Maintenance			33	1,616	2,033	1,919	868	751
Perpetual Care			34	5,701	4,953	4,582	3,536	2,584
Tax Loss Provision			35	27,000	27,000	-	-	-
Self - Insurance			36	7,000	7,000	7,000	7,000	7,000
Unappropriated Surplus			37	7,300	9,407	-	1,794	7,684
Universal Low-Income Transit Pass		Requested to be closed	38	-	2,000	2,000	-	-
				<b>223,987</b>	<b>227,862</b>	<b>138,322</b>	<b>118,905</b>	<b>128,417</b>

(1) Per FCS2005-25, these reserves were closed in 2005.

(2) Per FCS2007-45, this reserve was closed in 2007.

(3) Closed in prior years.

(4) Per CPS2008-38, the balance in this reserve was transferred to the new Community Reserve, the reserve was closed in 2008.

(5) Per FCS2005-25, the balance in this reserve was transferred to the Fiscal Stability Reserve and the reserve was closed in 2005.

(6) Per FCS2004-22, this reserve was consolidated with Emerging Social Issues Reserve.

(7) Per C2005-44, this reserve was closed in 2006.

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	Page	2008	2007	2006	2005	2004
<b>Capital Reserves</b>						
911 Communications Centre Capital Financing	39	600	450	300	150	-
Calgary Police Service Capital Financing	40	8,162	7,203	5,348	3,454	2,700
Calgary Police Service Pay-As-You-Go	41	1,099	2,591	3,851	2,382	6,680
Community Investment Reserve	42	39,776	34,789	26,753	19,473	13,001
Container Capital	43	172	91	259	180	52
Corporate Housing	44	33,638	67,316	3,427	2,610	3,069
Debt Servicing	45	109,310	105,740	100,476	79,575	62,154
Downtown Improvement	46	3,479	3,378	1,687	1,278	1,567
Downtown Imprv. - Stephen Ave Heritage Area Society	47	-	-	-	-	-
Golf Course Levy	48	1,458	1,644	1,164	653	201
Greater Forest Lawn Enhancement	49	-	12	12	248	313
Innovative Technology	50	16,663	12,867	11,114	8,148	5,573
Landfill Capital Financing	51	8,838	6,508	5,132	1,091	1,186
Landfill Closure	52	10,081	8,449	2,224	2,446	1,801
Landfill Revenue	53	3,132	4,069	7,171	8,688	11,205
LED (Traffic Signal Display)	54	2,888	2,219	1,505	969	454
Legacy Parks	55	53,117	53,112	52,206	43,331	27,773
Lifecycle Maintenance and Upgrade	56	48,762	23,393	7,819	6,542	5,706
Major Projects	1, 2	Closed	-	-	-	-
Major Regional Facilities	58	-	156	187	179	178
Miscellaneous Capital	59	10,613	10,296	8,727	10,802	9,661
Parking Land Acquisition Reserve	60	9,315	5,199	-	-	-
Regulated Utility Capital Investments	3	Closed	-	-	33,200	14,200
Reserve for Future Capital	62	215,767	176,030	120,961	91,995	84,632
Revolving Fund for General Land Purchases	63	14,000	880	6,655	2,108	9,624
Storm Sewer Upgrade	64	5,011	12,301	14,942	4,946	3,896
Structured Debt Retirement (Sinking Fund)	1, 2	Closed	-	-	-	-
TELUS Convention Centre	66	540	360	517	491	311
Transportation Capital Financing	1, 2	Closed	-	-	-	-
YMCA	68	1,373	1,317	1,268	1,287	1,240
		<b>597,794</b>	<b>540,370</b>	<b>383,705</b>	<b>326,226</b>	<b>267,177</b>
<b>Sustainment Reserves</b>						
(combined operating & capital reserves)						
Cemetery Reserve	69	-	-	172	152	609
Community Sustainability Fund	New	70	3,580	-	-	-
Development & Building Approvals (DBA) Sustainment Fund	71	39,725	38,999	32,079	20,187	12,897
Millican-Ogden Community Enhancement	72	285	285	285	-	-
Real Estate Services	73	-	-	50,847	21,905	24,951
Wastewater	74	5,000	5,000	5,000	5,000	5,000
Waterworks	75	5,000	5,000	5,000	5,000	5,000
		<b>53,590</b>	<b>49,284</b>	<b>93,383</b>	<b>52,244</b>	<b>48,457</b>
<b>Total Reserves</b>		<b>875,371</b>	<b>817,516</b>	<b>615,410</b>	<b>497,375</b>	<b>444,051</b>

(1) Per FCS2005-25, these reserves were closed in 2005.

(2) Consolidated into the Debt Servicing Reserve in 2004.

(3) Per FCS2007-26, this reserves were closed in 2007.

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	Page	2008	2007	2006	2005	2004
<b><u>Long Term Liabilities</u></b>						
<b><u>Capital Deposits</u></b>						
Acreage Assessments	77	149,446	119,958	115,995	107,404	78,926
Alberta Municipal Infrastructure Program (AMIP)	78	125,720	117,974	98,293	64,020	-
Cash in Lieu of Parking Fund	79	3,544	3,365	7,206	10,643	7,670
Eau Claire Improvement Fund	80	861	829	794	761	733
Fuel Tax Revenue Sharing Agreement	81	96,875	123,270	103,374	62,925	41,872
Infrastructure Canada - Alberta Program (ICAP)	82	997	1,110	1,828	5,974	15,063
Miscellaneous Capital Deposits	83	95,054	98,173	85,082	81,927	53,598
Municipal Sustainability Initiative (MSI) <span style="float: right; color: blue;">New</span>	84	81,288	-	-	-	-
Plus 15 Cash in Lieu Fund	85	22,534	22,005	12,103	8,484	7,056
New Deal for Cities and Communities - Federal Gas Tax Revenue	86	34	27	2,790	-	-
New Deal for Public Transit	87	10,735	25,403	2,660	-	-
		<b>587,088</b>	<b>512,114</b>	<b>430,125</b>	342,138	204,918
<b><u>Employee Benefit Obligations</u></b>						
Funded Vacation and Overtime Liability	88	139,447	118,503	94,009	79,503	69,876
Unfunded Vacation and Overtime Liability <span style="float: right;">1 Closed</span>	89	-	9,490	22,724	30,753	32,651
Other Retirement Benefits Liability	90	95,030	89,634	84,240	77,010	71,521
Defined Benefit Pension Plans (Registered & Non-Registered)	91	13,862	13,719	13,738	12,614	11,380
		<b>248,339</b>	<b>231,346</b>	<b>214,711</b>	199,880	185,428
<b><u>Supplementary Schedules</u></b>						
Reserves Continuity	93					

(1) As at December 31, 2008, The City has fully funded these obligations.

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(000's)**

	2008	2007	2006	2005	2004
<b><u>Statement of Financial Position Reconciliation:</u></b>					
Total Reserves and Surpluses, per report	875,371	817,516	615,410	497,375	444,051
Amounts included in the Reserve Report but recorded in other funds (Operating or Capital Fund) for financial reporting purposes					
Less:					
Unappropriated Surplus (Current year surplus)	(7,300)	(9,407)	-	(1,794)	(7,684)
Taxi Commission Operating surplus	(1,041)	(667)	(297)	(92)	(310)
Revolving Fund For General Land Purchases	(14,000)	(880)	(6,655)	(2,108)	(9,624)
Amounts not included in the Reserve Report but recorded in the Reserve Fund for financial reporting purposes					
Calgary Housing Company surplus (deficit)	7,799	7,594	4,874	3,381	2,738
Calgary Public Library operating fund	892	1,987	846	809	957
Reserves per financial statements	<u>861,721</u>	<u>816,143</u>	<u>614,178</u>	<u>497,571</u>	<u>430,128</u>

***OPERATING, CAPITAL  
AND SUSTAINMENT RESERVES***

**Agency Review Reserve**\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report CS91-81, 1991 and CS92-96, 1992**Purpose:** To evaluate designated agencies (such as those serving immigrants, youth and seniors) recommended by Community Strategies and approved by Council. These funds will allow for evaluations to be completed without an additional request for budget funds.**Funding Sources:** Operating BudgetInvestment income: \_\_\_ yes X no**Related Budget Programs:** Operating program: #419 Community Strategies**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	351
Contributions from (to) operations	-	-	-	-	34
Contribution to FCSS Stabilization Fund	-	-	-	-	(134)
Contribution to Civic Partners Reserve	-	-	-	-	(251)
Closing balance	-	-	-	-	-

As per Report FCS2004-22, in 2004 the funds from this reserve were transferred to the Civic Partners Review Reserve and are being retained for civic partner reviews. The other portion of the funds was consolidated with the FCSS Stabilization Fund (formerly the Innovative/Preventive & FCSS Fund).

As per Report FCS2005-25 this reserve was closed in 2005.

**Annexation Reserve**  
Operating Reserve (000's)

\$ 0  
(2008)

**Authorized:** Report C2003-90, 2003 December 1  
Report LPT2004-82, C2006-30, E2006-11, and FCS2007-45.

**Purpose:** To fund the compensation made to the Municipal Districts (MD) of Foothills and Rocky View as it relates to the 2003-2007 annexation project for lands The City will annex from the MD's.

**Funding Sources:** 2006 and 2007: transfer of favourable tax supported operating variance in the Operating Budget. The shortfall, if any, in the compensation payment to the MD of Rocky View will be transferred from the City's Fiscal Stability Reserve.  
2004: unspent 2004 annexation budget from Land Use Planning & Policy Program #616  
2003: transfer from Corporate Cost Program #861

Investment income:  yes  no

**Related Budget Programs:** Operating program: #616 Land Use Planning & Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	14,762	304	1,604	1,300
Transfer from Fiscal Stability Reserve	-	2,621	-		
Contributions from operations	-	-	14,742	-	304
Contributions to operations	-	(17,383)	(284)	(1,300)	-
Closing balance	-	-	14,762	304	1,604

The mandate of this reserve is complete, and the reserve has been closed as approved in Report FCS2007-45.

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – T. Creelman, Coordinator, Inter-Municipal Regional Planning

**Calgary Heritage Authority (CHA) Legacy Endowment Fund**\$ 1,378  
(2008)

Operating Reserve (000's)

**Authorized:** LAS2006-118**Purpose:** Calgary Heritage Authority Legacy Endowment Fund from the sale of unused density from Firehall #1 site**Conditions:** As per Confirmed Council Minutes 2006 October 16, 17 & 18: "That the Report and Recommendations remain confidential following the in camera discussion pursuant to Section 24(1) of the Freedom of Information and Protection of Privacy Act until a report returns to Council and is approved following development permit approval."**Funding Sources:** Sale of unused density from Firehall #1 siteInvestment income:  yes  no**Related Budget Programs:**

Operating program: #616 Land Use Planning &amp; Policy

**Current Activity:****2008**

Opening balance	-
Investment income	40
Contribution	1,338
Closing balance	<u>1,378</u>

**Source Contacts:** Financial – J.Sunderji Finance Lead, Planning, Development & Assessment  
Operational – M. Tita, Manager, Centre City Planning & Design

## Calgary Police Service Helicopter Maintenance Reserve

\$ 1,782  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report FB96-48, 1996 June 11  
FCS2006-29 dated July 12, 2006 allowed a one-time change to the conditions of this reserve as detailed under purpose.

**Purpose:** To provide an operating reserve to stabilize maintenance costs for the Police Service helicopter (HAWCS), as costs vary dramatically from year to year depending on the life cycle of the various maintenance components. Reserve funds will be used to finance maintenance of the Calgary Police Service helicopters, minimizing major fluctuations in the Police Service-operating budget.  
FCS2006-29 allowed a one-time usage of up to \$850 thousand to be used towards financing the acquisition of a replacement helicopter.

**Conditions:** Funds are to be used to finance maintenance of the Calgary Police Service helicopters or a one-time purchase contribution for a replacement helicopter.

**Funding Sources:** Police operating funds

Investment income: \_\_\_ yes X no

**Related Budget Programs:** Operating program: #070 Calgary Police Service

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,373	1,688	1,294	836	366
Contributions from operations	809	809	808	809	641
Contributions to operations	(400)	(446)	(414)	(351)	(171)
Contribution to capital (1)	-	(678)	-	-	-
Closing balance	<u>1,782</u>	<u>1,373</u>	<u>1,688</u>	<u>1,294</u>	<u>836</u>

(1) In 2007, the one-time usage required was \$678 thousand of the total authorized \$850 thousand. The balance of \$172 thousand will remain in the reserve.

**Source Contacts:** Financial and Operational – A. Parry, Finance Manager, Calgary Police Service

**Children's Reserve Fund**\$ 4,588  
(2008)

Operating Reserve (000's)

**Authorized:** FCS2004-22; FCS2004-26; and CPS2008-87**Purpose:** To support access for low-income families and their children (up to 18 years of age) or directly for low income children, to programs which will enhance their social well-being (including arts, recreation and sports programs).

To support cross-business unit or inter-departmental initiatives that enhances The City's ability to respond to social needs and contribute to improving the quality of life for low-income Calgarian families and their children.

**Restrictions:** 90% of the investment income earned on the reserve funds is to be used to support the purpose.**Funding Sources:** As per Report FCS2004-22, in 2004 all funds from the Emerging Social Issues Reserve have been transferred to a new Children's Reserve Fund. As per Report FCS2004-22, the originating balance of \$3,816 from the Emerging Social Issues Reserve will continue to be tracked separately.Investment income:  X  yes      no**Related Budget Programs:**

Operating program: #421 Community &amp; Neighbourhood Services

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	3,945	3,906	3,843	3,816	-
Investment Income	166	171	165	209	-
Transfer from Emerging Social Issues	-	-	-	(134)	3,816
Contribution from operations (1)	616	-	-	(48)	-
Contribution to Recreation/CNS	(39)	(32)	(102)	-	-
Transfer to/from other reserves	(100)	(100)	-	-	-
Closing balance	<u>4,588</u>	<u>3,945</u>	<u>3,906</u>	<u>3,843</u>	<u>3,816</u>

(1) As per CPS2008-87, \$616 was transferred from the Out of School Care budget in 2008. These funds are to be used to cover the start-up costs relating to the development and implementation of the Critical Hours Plan.

**Source Contacts:**Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Black, Manager, FCSS, Community & Neighbourhood Services

**Civic Partners Review Reserve**\$ 179  
(2008)

Operating Reserve (000's)

**Authorized:** CPS2004-63  
FCS2004-22**Purpose:** To conduct reviews which assess strategic alignment between The City of Calgary and its Civic Partners in the following Civic Partner categories: Agencies, Alliances, Joint Ventures, City Related Entities and Provincially-Legislated Entities.

To support research efforts to examine The City of Calgary's support of partners within a sector (including but not limited to Tourism, Heritage, Culture, Arts). The research would be used to gain understanding of trends and to develop strategic approaches for The City of Calgary to support organizations in a given sector.

**Conditions:** The Director of Recreation will authorize funding in accordance with Council approved direction (CPS2003-92 Civic Partner Accountability Framework).**Restrictions:** Funding will be used to research and report to Council the results of a partner review with recommended future direction.**Funding Sources:** As per Report FCS2004-22 the reserve was established from the closure of the Agency Review Reserve; no impact to existing budgets. This fund is expected to be closed within four years, once it is fully expended.Investment income: \_\_\_ yes X no**Related Budget Programs:**

Operating program: #426 Recreation

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	251	251	251	251	-
Transfer from Agency Review Reserve	-	-	-	-	251
Transfer to operations	(72)	-	-	-	-
Closing balance	<u>179</u>	<u>251</u>	<u>251</u>	<u>251</u>	<u>251</u>

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Hanson, Director, Recreation

## Economically Disadvantaged Reserve

\$ 511  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report CPS97-79

**Purpose:** To fund a service initiative allowing economically disadvantaged Calgarians to participate in recreation programs. Community & Neighbourhood Services and Recreation are committed to implementing service initiatives that ensure universal access to public recreation facilities and services, regardless of age, income and ability.

**Conditions:** The amount contributed from the reserve to Community Services is based on a formula that considers the year end financial status of individual recreation programs.

**Funding Sources:** Retained surplus from the former Leisure Learning Services (LLS) section that was reorganized with staff integrated into other work units. The section was originally established and managed within an administrative partnership with the Calgary Board of Education. Effective 1996 December 31, this partnership concluded, at which time the surplus of \$200 was returned to Parks and Recreation.

Investment income: X yes \_\_\_ no  
(interest bearing beginning in 1998)

### **Related Budget Programs:**

Operating program: #426 Recreation

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	490	348	333	333	320
Investment income	21	18	15	12	13
Contributions from other reserves (1)	100	138	102	-	-
Contributions from operations	-	86	-	-	-
Contributions to operations	(100)	(100)	(102)	(12)	-
Closing balance	<u>511</u>	<u>490</u>	<u>348</u>	<u>333</u>	<u>333</u>
(1) Children's reserve-fee assistance program	100	100	102		
Golf Course Levy reserve-fee assist prog	-	38	-		

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – B. Strangward, Manager, Recreation

## Emerging Social Issues Reserve

\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report FB98-32, 1998 June 22  
Commissioners' Report CPS99-41, 1999 June 23

**Purpose:** To provide the ability to respond to the growing demand for funding of emerging social issues facing a rapidly growing city. Projects dealing with emerging social/safety issues are eligible for funding and may include partnerships with external organizations.

**Funding Sources:** Initially, funds were transferred from various reserves and resources:

- As per CSD98-73: Canada Assistance Plan (\$8,453); Children's Fund (\$2,915) and Alberta Municipal Subsidy (\$927)
- As per FB98-27: Canada Assistance Plan (\$5,000) for non-transportation projects

As per CPS99-41, funding sources for the reserve include:

- investment income
- grants, donations and contributions from third parties
- if other Community Strategies reserves are no longer required, the funds could be considered for transfer to the Emerging Issues Reserve
- Administration may request that Council approve additional contributions

Investment income:  yes  no

### **Related Budget Programs:**

Operating program: #419 Community Strategies

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	3,805
Transfer to Children's Reserve Fund	-	-	-	-	(3,816)
Contribution from operations	-	-	-	-	209
Contribution to operations	-	-	-	-	(198)
Closing balance	-	-	-	-	-

As per Report FCS2004-26, in 2004 all funds from the Emerging Social Issues reserve were transferred to a new Children's Reserve Fund.

As per Report FCS2005-25 this reserve was closed in 2005.

**Extended Health/Dental Reserve**  
Externally Restricted Operating Reserve (000's)

\$ 1,736  
(2008)

**Authorized:** Commissioners' Report FB95-92, 1995 December 18

**Purpose:** To satisfy contractual obligations under the 'Benefits Agreement' between The City of Calgary and The Municipal Employees Benefit Association of Calgary (MEBAC).

**Restrictions:** As required by the 'Benefits Agreement', The City as the employer must maintain a balance equivalent to 8% of the previous year's cost of Extended Health and Dental Benefits in respect of the Core Plan coverage for MEBAC members.

**Funding Sources:** Annual funding from Employee Benefit Program.

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #787 Employee Benefits

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,643	1,407	1,389	1,046	1,124
Investment income	69	62	60	40	52
Contributions from operations	24	236	-	303	-
Contributions to operations	-	(62)	(42)	-	(130)
Closing balance	<u>1,736</u>	<u>1,643</u>	<u>1,407</u>	<u>1,389</u>	<u>1,046</u>

**Source Contacts:** Financial and Operational – N. Sunderji, Manager, Corporate Financial Services, Finance & Supply

## FCSS Stabilization Fund

(formerly Innovative/Preventive & FCSS Fund)

Operating Reserve (000's)

\$ 2,645  
(2008)

**Authorized:** Commissioners' Report CS95-21, 1995 May 17  
Commissioners' Report CPS98-12, 1998 February 24

**Purpose:** By encouraging community participation, the FCSS Stabilization Fund is intended to promote creative and innovative solutions in addressing social services in Calgary. In addition, this Fund is used for FCSS funds remaining at year-end to meet Council commitments to the FCSS program.

**Conditions:** An annual review is required by Community & Neighbourhood Services in consultation with both recipient and non-recipient agencies to determine the appropriateness of funds taken out of the reserve and viability of the funded project.

Per FSC 2004-22 Administration will track and monitor separately the two components of the reserve:

- The agency review commitments (formerly held within the Agency Review Reserve) - \$66 (2007 - \$116), and
- The FCSS stabilization fund portion of the reserve (formerly held within the Innovative/Preventive & FCSS Fund) - \$2,579 (2007 - \$2,749).

**Funding Sources:** Annual operating contribution. The initial 1995 contribution was from the Community & Social Development operating surplus.

As per Report FCS2004-22, in 2004 a portion of the Agency Review Reserve has been consolidated with this reserve.

Investment income: \_\_\_ yes X no

### **Related Budget Programs:**

Operating program: #421 Community & Neighbourhood Services

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,865	3,016	3,508	3,855	4,206
Contributions from operations	1,191	928	619	826	724
Contributions to operations	(1,411)	(1,079)	(1,111)	(1,173)	(1,209)
Contribution from Agency Reserve	-	-	-	-	134
Closing balance	<u>2,645</u>	<u>2,865</u>	<u>3,016</u>	<u>3,508</u>	<u>3,855</u>

As per CPS2009-9, in 2009 all remaining funds from the agency review commitments are approved to be transferred for the implementation of the Social Sustainability Framework and FCSS Funding Priorities, and the closure of this portion of the reserve.

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Black, Manager, FCSS, Community & Neighbourhood Services

**Fiscal Stability Reserve**\$ 148,084  
(2008)

Operating Reserve (000's)

**Authorized:** Mill Rate Bylaw 20M79, 1979; Report C2005-04; FCS2007-45**Purpose:** Prior to January 2005 the reserve was used to stabilize tax increases from year to year in order to balance operating budgets without large tax increases; planned contributions from the reserve are made as required and operating surpluses are returned to the reserve.

After January 2005 the reserve has been mandated to serve the following purposes:

- A contingency fund for operational emergencies, urgent or contingency capital expenditures, and to compensate for unplanned revenue reductions with significant financial impacts;
- Investment income from the reserve would be used to fund one-time operating budget expenditures

**Conditions:** As per report FCS2007-45, the reserve must maintain a minimum balance of 5% of The City's tax-supported gross expenditures (net of recoveries) and the Fiscal Stability Reserve target balance is set at 15% of The City's tax-supported gross expenditures (net of recoveries).**Funding Sources:** Council approved annual tax supported operating surpluses transferred to the reserve, and investment income earned on reserve funds. As per report FCS2007-45, Council approved previously committed one-time contingent funds that are no longer required for their original purpose, such as recoveries from provisions for tax losses, legal claims or environmental provisions.Investment income:  X  yes      no**Related Budget Programs:** Operating program: #860 General Revenues**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening Balance	148,125	80,997	74,435	83,625	89,503
Surplus	9,407	-	1,794	7,684	11,415
Investment Income	5,724	3,546	3,099	2,953	4,717
Net contribution to operations	(14,875)	(4,970)	(13,172)	(19,850)	(22,010)
Funding contribution from operations (1)	5,859	71,661	-	-	-
Transfers (to) from other reserves (2)	(74)	(2,621)	8,271	23	-
Provincial contribution for EMS (3)	(6,082)	(488)	6,570	-	-
Closing balance	<u>148,084</u>	<u>148,125</u>	<u>80,997</u>	<u>74,435</u>	<u>83,625</u>

- (1) Funding in 2008 from the transfer of unrequired previously committed one-time contingent funds (2007: from the resolution of certain Telecommunications, Parking & Linear issues).
- (2) Transfer to/from other reserves:  
 2008: Transfer of \$74 for Juno Awards Weekend  
 2007: Transfer of \$2,621 to MD of Rocky View for annexation compensation payments, as per C2006-30.  
 2006: Transfer of \$8,556 from Operating Initiatives Reserves and transfer of \$285 to Millican-Ogden Community Enhancement Reserve.  
 2005: Transfer of \$23 from the Major Events Reserve.
- (3) Portion of EMS Provincial Grant to be allocated back to EMS' Operating Budget in 2007 (\$488) and 2008 (\$6,082).

**Source Contact:** Financial and Operational – E. Sawyer, City Treasurer/Director of Finance, Finance & Supply

## Golf Course Operating Reserve

Operating Reserve (000's)

\$ 0  
(2008)

**Authorized:** Commissioners' report CS95-07, 1995 February 15

**Purpose:** To support the commitment of \$200 annually to the City of Calgary general revenues.

**Conditions:** Funds will be directed to City general revenue in years of reduced golf course revenues. A Maximum balance of \$200 can be held in the reserve.

**Funding Sources:** Annual surplus from golf courses above \$200

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating program: #426 Recreation Programs & Facilities

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	100
Transfer to Golf Course Levy Reserve	-	-	-	-	(100)
Closing balance	-	-	-	-	-

As per Report FCS2004-22, in 2004 the balance in the reserve was transferred to the Golf Course Levy Reserve, and the Golf Course Operating Reserve was subsequently closed in 2004.

**Group Life Reserve**

\$	<u>980</u>
	(2008)

Externally Restricted Operating Reserve (000's)

**Authorized:** Commissioners' Report FB95-92, 1995 December 18**Purpose:** To satisfy contractual obligations under the Group Life benefit contract between The City of Calgary/Municipal Employees Benefit Association of Calgary (MEBAC) and Great West Life (GWL).**Restrictions:** As required by the Group Life benefit contract, The City must maintain reserve balance at 25% of the current year's cost of life insurance and an additional 10% of the current year's cost is to be maintained for claims incurred by employees in the current year, but not reimbursed by the plan until the following year.**Funding Sources:** Annual funding from Employee Benefit Program.Investment income:  yes  no**Related Budget Programs:**

Operating program: #787 Employee Benefits

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,288	1,191	1,095	583	618
Investment income	54	52	47	22	28
Contributions from operations	-	97	49	490	-
Contributions to operations	(362)	(52)	-	-	(63)
Closing balance	<u>980</u>	<u>1,288</u>	<u>1,191</u>	<u>1,095</u>	<u>583</u>

**Source Contact:** Financial and Operational – N. Sunderji, Manager, Corporate Financial Services, Finance & Supply

**Health, Safety and Wellness Reserve**\$ 6,680  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report FB94-126, 1994  
Commissioners' Report FB98-64, 1998 December 1

**Purpose:** To fund preventive and proactive health, safety and wellness programs as part of The City's ongoing commitment to the safety, health and wellness of employees.

**Conditions:** As per Commissioners' Report FB98-64, the Administration is to provide an annual report to the S.P.C. on Finance and Corporate Services on the use and status of the reserve. Future Workers Compensation Board (WCB) rebates will be allocated 75% to the Health, Safety and Wellness Reserve and 25% to the mill rate.

**Funding Sources:** A portion of the \$1.6 million received in 1994 from the Workers Compensation Board (WCB) as a result of increased diligence in the management of WCB claims. Effective 1998, funding will be received (\$600 per year) through an increase to the employee benefit rate. A portion of WCB rebates to The City is also transferred to this reserve.

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #787 Employee Benefits

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	6,813	5,039	1,906	1,826	1,912
Contributions from operations:					
Employee benefits rate	600	600	600	600	600
WCB (1)	2,550	2,911	3,225	384	312
Contributions to operations	<u>(3,283)</u>	<u>(1,737)</u>	<u>(692)</u>	<u>(904)</u>	<u>(998)</u>
Closing balance	<u>6,680</u>	<u>6,813</u>	<u>5,039</u>	<u>1,906</u>	<u>1,826</u>

(1) \$2,198 (2007 - \$ 2,586) return on investment from WCB program and \$352 (2007 - \$325) WCB rebate.

**Source Contacts:** Financial – J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
Operational – G. McLauchlan, Director, Human Resources

## Heritage Incentive Reserve

Operating Reserve (000's)

\$ 1,033  
(2008)

**Authorized:** FB2002-27

**Purpose:**

- To fund the implementation of the Heritage Incentive Program beginning in 2003.
- To promote the rehabilitation and economic re-use of buildings designated as Municipal Historic Resources under the Historical Resources Act of Alberta (HRA.)
- To address inequities that property owners assume when rehabilitating buildings designated under the HRA.
- To revitalize and rehabilitate derelict or underutilized heritage buildings.
- To revitalize older communities and commercial districts.

**Conditions:**

Funding is for buildings listed on The City's "Inventory of Potential Heritage Resources" and designated as Municipal Historical Resources under the HRA that have a commercial use or are to be retrofitted to accommodate a commercial use. Eligibility for the grant would require a minimum total project value of \$75 to a maximum of \$300.

**Funding Sources:**

To be funded annually from the operating budget of Land Use Planning & Policy, #616 (formerly Planning & Transportation Policy, #611).

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating program: #616 Land Use Planning & Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	893	593	368	225	-
Contributions from operations	225	300	225	225	225
Contributions to operations	(85)	-	-	(82)	-
Closing balance	<u>1,033</u>	<u>893</u>	<u>593</u>	<u>368</u>	<u>225</u>

The Heritage Incentive Reserve was approved by Council for use in 2002 and first utilized in 2004.

**Source Contacts:**

Financial – J. Sunderji, Finance Lead, Planning Development & Assessment,  
Finance & Supply  
Operational – M. Tita, Manager, Centre City Planning & Design

## Historical Preservation Reserve

\$ 135  
(2008)

Externally Restricted Operating Reserve (000's)

**Authorized:** Commissioners Report OE95-36; C2007-83; and LPT2007-64

**Purpose:** To fund high profile projects which demonstrate an aspect of historical preservation or which promote awareness and enjoyment of the City's history.

**Conditions:** Funds are to be used for Historical Preservation purposes.

**Restrictions:** Council must approve expenditures from the fund at the recommendation of the Calgary Heritage Authority.

**Funding Sources:** Revenues from the disposal of the Herald Building gargoyle collection.

Investment income:  yes  no

### Related Budget

#### Programs:

Operating program: #616 Land Use Planning & Policy

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	561	58	56	78	96
Investment income	16	5	2	8	2
Contributions from operations (1)	-	498	-	-	-
Contributions to operations	(442)	-	-	(30)	(20)
Closing balance	<u>135</u>	<u>561</u>	<u>58</u>	<u>56</u>	<u>78</u>

(1) As per report C2007-83, authorization to transfer a maximum of up to \$500 and any unexpended funds be transferred to the balance relating to the bid to locate the Portrait Gallery of Canada in Calgary as of 2007 December 31, to the Historical Preservation Reserve for convenience purpose rather than opening a new reserve and for use in 2008. \$442 was spent in 2008 for the Portrait Gallery bid.

### Source Contacts:

Financial – J. Sunderji, Finance Lead, Planning Development & Assessment,  
Finance & Supply  
Operational – M. Tita, Manager, Centre City Planning & Design

## Human Resources Investment Reserve

\$ 216  
(2008)

Operating Reserve (000's)

**Authorized:** Executive Report FB2001-37  
FCS 2004-51

**Purpose:** To fund high priority human resource projects, including the employee benefits review, CUPE 38 job evaluation and pension governance.

**Funding Sources:** Initial funding – 2001 Operations

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating program: #792 Human Resources

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	216	216	216	312	312
Contributions from operations	-	-	-	-	-
Contributions to operations	-	-	-	(96)	-
Closing balance	<u>216</u>	<u>216</u>	<u>216</u>	<u>216</u>	<u>312</u>

As per Report FCS2004-22, this reserve was to be closed at the end of 2004.

As per Report FCS2004-51, this reserve will continue beyond year end 2004 until the only remaining project (Benefits Review) has been completed.

As per Report FCS2007-45, this reserve has been approved to close once the benefits review has been completed.

**Source Contacts:** Financial – J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
Operational – G. McLauchlan, Director, Human Resources

**imagineCALGARY Reserve**

Operating Reserve (000's)

\$ 32  
(2008)**Authorized:** Report LPT2004-104, 2004 December 07  
LPT2006-67, 2006 July 19**Purpose:** To support the imagineCALGARY initiative which will develop a long-term urban sustainability vision and strategy for Calgary through collaborative engagement. The imagineCALGARY initiative is The City of Calgary's response to its commitments as a member of the Sustainable Cities +30 Network. It will use a systems approach, including social, economic, environment, infrastructure and governance, to develop the long range plan.**Funding Sources:** To be funded from The City of Calgary's 2004 Operating Budget surplus. 2007 Budget of \$372 to be funded by security grants from the Federation of Canadian Municipalities and Western Economic Diversification Canada.Investment income: \_\_\_ yes X no**Related Budget Programs:**

Operating program: #616 Land Use Planning &amp; Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	32	372	684	2,260	-
Contributions from operations	-	-	-	-	2,260
Contributions from other	-	-	522	-	-
Contributions to operations	-	(340)	(834)	(1,576)	-
Closing balance	<u>32</u>	<u>32</u>	<u>372</u>	<u>684</u>	<u>2,260</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – P. Gordon, Project Manager, Sustainable City Program, Land Use Planning & Policy

**Investment Income Stabilization Reserve**\$ 1,568  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report FB96-83, 1996 October 18**Purpose:** To compensate for variances in investment pool income arising from the difference between budgeted and actual return.**Conditions:** Each year's variance between budgeted and actual interest is amortized over a three-year period.**Funding Sources:** Investment income greater than the budget requirements as a result of investment pooling.Investment income: \_\_\_ yes X no**Related Budget Programs:**

Operating program: #858 Investment Income

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,662	5,334	4,051	2,397	5,712
Contributions from (to) operations	895	(426)	2,935	3,458	344
Amortization of prior years' balance	(1,989)	(2,246)	(1,652)	(1,804)	(3,659)
Closing balance	<u>1,568</u>	<u>2,662</u>	<u>5,334</u>	<u>4,051</u>	<u>2,397</u>

**Source Contact:** Financial and Operational – R. Masters, Manager, Treasury, Finance & Supply

## Lifecycle Assistance and Energy Reserve

\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** CPS2008-39  
CPS2002-25  
CPS2001-21; CPS2001-51; and FB2001-37

**Purpose:** To fund community energy and lifecycle assistance based on financial need.

**Funding Sources:** 2001 operating surplus

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating programs: #421 Community & Neighbourhood Services  
#426 Recreation

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	580	552	592	630	1,149
Contributions from operations *	-	28	-	2	-
Contributions to operations	-	-	(40)	(40)	(519)
Transfer to Community Sustainability Reserve	(580)				
Closing balance	<u>-</u>	<u>580</u>	<u>552</u>	<u>592</u>	<u>630</u>

\* 2006 estimated contribution to EPCOR energy costs was overstated and recovered in 2007 (through Civic Partners)

As per CPS2008-39, the remaining balance of \$580 was transferred to the new Community Sustainability Reserve in 2008 and the reserve was subsequently closed.

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – C. Branch, Director, Community & Neighbourhood Services

## Livery Transport Services Reserve

(formerly Taxi Commission Operating Surplus Reserve)  
Operating Reserve (000's)

\$ 1,041  
(2008)

**Authorized:** Report FCS2004-22

**Purpose:** In 1997 the Lottery Surplus reserve was combined with the Operating Surplus reserve to create a reserve to stabilize future fee increases which would benefit the taxi industry and also to stabilize financing and achieve a balanced budget without mill rate support.

**Funding Sources:** The Livery Transport Services' operating surpluses.

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #614 Development and Building Approvals

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	667	297	92	310	276
Annual operating surplus (deficit)	293	317	177	(247)	18
Investment income	81	53	28	29	16
Closing balance	<u>1,041</u>	<u>667</u>	<u>297</u>	<u>92</u>	<u>310</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – M. Halat, Manager, Business License Livery Transportation

## Major Events Reserve

\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report C98-02, 1998 January 28  
Executive Report C2001-58, 2001 September 10

**Purpose:** To fund major ad hoc local or international events.

**Conditions:** Decisions on the use of funds are subject to Council's approval.

**Funding Sources:** Surplus funds from Canada 2005 Exposition Corporation. As per the legal agreements entered into by the City of Calgary, the Province of Alberta and the 2005 Corporation, the remaining assets of the Corporation were to be returned to The City of Calgary.

Investment income:  yes  no

**Related Budget Programs:** N/A

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	23	23
Contributions from operations	-	-	-	-	-
Contributions to operations	-	-	-	-	-
Transfer to Fiscal Stability Reserve	-	-	-	(23)	-
Closing balance	-	-	-	-	23

One of the purposes of Council's Strategic Initiatives Fund in the operating budget is to provide funds when Council chooses to support events such as those previously covered by the Major Events Reserve.

As per Report FSC 2005-25 the remaining funds in the Major Events Reserve were transferred to the Fiscal Stability Reserve and that the reserve was closed in 2005.

**Mall Programming Fund**\$ 962  
(2008)

Operating Reserve (000's)

**Authorized:** Executive Report OE2001-03**Purpose:** To maintain and supplement activities and programs on Stephen Avenue Mall, specifically in the 300 west block between Bankers Hall and Toronto Dominion Square.**Conditions:** Funds are to be managed by the Mall Programming Fund Management Committee (MPFMC) comprising of a representative from Gentra/Brookfield, Oxford Properties, the Calgary Downtown Association, and The City of Calgary, with The City representative as chairman.**Restrictions:** The MPFMC is authorized to approve expenditures that utilize the investment income earned by the Fund while any expenditure involving the principal of the Fund are subject to Council approval.**Funding Sources:** The developer of Bankers Hall was required to pay \$850 to establish the Fund. The interest earned on the initial contribution will be used for programming activities on the 300-west block on Stephen Avenue.Investment income:  yes  no**Related Budget Programs:**

Operating program: #616, Land Use Planning &amp; Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	923	933	893	860	868
Investment income	39	42	40	33	20
Contributions to operations	-	(52)	-	-	(28)
Closing balance	<u>962</u>	<u>923</u>	<u>933</u>	<u>893</u>	<u>860</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – M. Tita, Manager, Centre City Planning & Design

**Match Solution Reserve**\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners' Report CS92-21, 1992**Purpose:** To provide operating funds to deal with issues relating to family violence. Designated agencies approved by Council are partially funded to implement social services related to family violence. Examples of projects include Senior Helpline and Westside Centre for Families in Conflict.**Conditions:** Since grants to agencies require matching dollars, commitments are from both The City and the agency. Agencies are required to sign a contract committing them to spend funds according to the intended purpose.**Funding Sources:** \$230 was originally provided from Community & Social Development's budget.

Commissioners' Report CS92-21 allows the City to match community contributions, up to an annual maximum of \$300, to provide new operating funds to deal with these issues.

Investment income: \_\_\_ yes X no**Related Budget Programs:**

Operating program: #419 Community Strategies

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	139	370
Contributions from operations	-	-	-	-	-
Contributions to operations	-	-	-	-	(231)
Transfer to Emerging Social Issues Reserve	-	-	-	(139)	-
Closing balance	-	-	-	-	139

As per Report FCS2004-22, after all the 2003 match funding requirements have been addressed, in 2005 this reserve will be consolidated with the Emerging Social Issues Reserve, where the funds will continue to be used as set out in the original mandate for the Match Solution Reserve.

This reserve is closed.

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Black, Manager, FCSS, Community & Neighbourhood Services

**Operating Initiatives Reserve**

Operating Reserve (000's)

\$ 0  
(2008)**Authorized:** C2005-44, Commissioners' Report C96-15, 1996 March 11**Purpose:** To be used for operating budget initiatives.**Conditions:** Council must approve all projects.**Funding Sources:** Allocation of 50% of the annual debt charge savings. The other 50% of the debt charge savings are allocated to the Major Projects Reserve. (Annual debt charge savings is the difference between budgeted annual principal and interest payments of \$112 million and the annual actual principal and interest payments; as per C96-15 – Financial Debt Policy). \$112 million was the annual principal and interest payment when the policy took effect.Investment income: \_\_\_ yes X no**Related Budget****Programs:** Operating program: #840 Capital Financing Costs**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	8,556	3,552	-
Contributions from operations	-	-	-	7,004	17,350
Transfer to operating to fund employee benefits	-	-	-	(2,000)	(2,000)
Transfer to operations	-	-	-	-	(11,798)
Transfer to Fiscal Stability Reserve			(8,556)	-	-
Closing balance	-	-	-	8,556	3,552

As per report Council Report C2005-44, the reserve was closed in 2006 with remaining funds used to support the operating budget.

**Parks Foundation Reserve**\$ 1,820  
(2008)

Externally Restricted Operating Reserve (000's)

**Authorized:** Commissioners' Report CS90-17-01, 1990 April 2, FB99-48, 1999 July 26**Purpose:** Create an Endowment fund and use the investment income to fund the administrative costs of the Parks Foundation and eliminate the annual contribution from The City to its operating budget. The reserve has two elements: the Endowment fund which has a balance of \$1,820 (2007 - \$2,142) and as of December 31, 2004, and the Olympic Plaza fund has a balance of \$0.**Conditions:** Should the Foundation, except as outlined in Clause 4.3 of The Memorandum of Agreement, remove the funds from the Endowment Fund, The City will request the return of the funds in the Parks Foundation Operating Endowment Fund.**Restrictions:** Only approved earnings as outlined in the Memorandum of Agreement may be withdrawn to be used to offset operating costs in Program #455 and annual Olympic Plaza maintenance.**Funding Sources:** City contributed \$200 to the operating endowment for every \$300 Parks Foundation raise for capital endowment, up to a maximum contribution by The City of \$2.0 million, which was reached in 1998.Investment income:  yes  no**Related Budget Programs:**

Operating program: #455 Parks Foundation

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,142	1,861	1,841	1,837	1,934
Investment income/market value adjustment	(326)	159	94	-	37
Transfer to Parks Maintenance Reserve	-	-	70	-	(119)
Contributions from operations	79	178	-	4	120
Contributions to operations	(75)	(56)	(144)	-	(135)
Closing balance	<u>1,820</u>	<u>2,142</u>	<u>1,861</u>	<u>1,841</u>	<u>1,837</u>

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – M. Dube, President, Parks Foundation Calgary

**Parks Maintenance Reserve**

Externally Restricted Operating Reserve (000's)

\$ 1,616  
(2008)**Authorized:** Commissioners' Report FB95-75, 1995 October 3**Purpose:** To help offset rising costs of ongoing maintenance at various park sites in The City.**Restrictions:**

- Canada Energy/Birth Place Forest \$12 (2007 - \$249)
- Heritage Nursery relocation fund \$509 (2007 - \$624)
- Petro-Canada endowment - the investment income is available for maintenance of Wildland Parks; fund balance is \$223 (2007 - \$315).
- Playfields; fund balance is \$121 (2007 - \$116).
- Olympic Plaza endowment. The fund is available for lifecycle maintenance and upgrades to Olympic Plaza. Fund balance is \$139 (2007 - \$133).
- Rawlinson Estate's contribution. Both principal and interest must be used in the Inglewood Bird Sanctuary operations; fund balance is \$24 (2007 - \$23).
- Urban Forestry; fund balance is \$60 (2007 - \$56).
- Remaining balance of \$528 (2007 - \$517) is made up of Variety Park Endowment Fund and other miscellaneous projects.

**Funding Sources:** Contributions/payments received from various parties.Investment income:  yes  no**Related Budget Programs:**

Operating program: #445 Parks

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,033	1,919	868	751	645
Investment income	92	88	59	-	23
Transfer from Parks Foundation Reserve (1)	-	-	-	-	119
Contributions from operations	322	201	1,214	361	432
Contributions to operations	(831)	(175)	(222)	(244)	(468)
Closing balance	<u>1,616</u>	<u>2,033</u>	<u>1,919</u>	<u>868</u>	<u>751</u>

(1) As per Report FCS2004-22, in 2004 the Olympic Plaza fund was transferred to the Parks Maintenance Reserve, and will be tracked separately within the reserve.

**Source Contact:** Financial – S. MacFayden, Finance Lead, Parks, Finance & Supply  
Operational – M. Kenny, Manager, Parks Operations Central

**Perpetual Care Reserve**\$ 5,701  
(2008)

Operating Reserve (000's)

**Authorized:** Commissioners Report CPS96-77, 1996 December 01  
CPS2004-71, 2004 November 03**Purpose:** To fund operational activities associated with the perpetual maintenance of municipal cemeteries. This reserve will allow for future perpetual care of the municipal cemetery system. Perpetual care includes mowing, trimming, irrigation and repair of graves, as well as general maintenance of the structures and buildings within the cemeteries.**Conditions:** Beginning in 2005, the fund may be accessed to cover annual operating deficits and capital lifecycle maintenance and upgrades.**Funding Sources:** A 40% surcharge on the sale of cemetery plots, mausoleum vaults and grave monuments.Investment income:  X  yes      no**Related Budget Programs:**

Operating program: #445 Parks

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	4,953	4,582	3,536	2,584	2,165
Investment income	219	216	169	112	120
Contributions from operations	1,264	772	877	840	299
Contributions to operations	(168)	-	-	-	-
Transfers to capital	(348)	-	-	-	-
Transfers to Cemetery Operating Reserve (1)	(219)	(617)	-	-	-
Closing balance	5,701	4,953	4,582	3,536	2,584

(1) As per CPS2004-71, the Perpetual Care Fund can be used to cover projected annual operating deficits and capital lifecycle maintenance and upgrades starting in 2005. In 2007, the Perpetual Care Reserve transferred \$617 to the Cemetery Reserve in order to cover the cemetery operating deficit of \$563 and lifecycle maintenance and upgrades of \$54.

**Source Contacts:** Financial – S. MacFayden, Finance Lead, Parks, Finance & Supply  
Operational – A. Lang, Parks Operations Central

**Tax Loss Provision Reserve**\$ 27,000  
(2008)

Operating Reserve (000's)

**Authorized:** FCS2007-45**Purpose:** In the event of a substantial unanticipated adverse outcome from Assessment complaints and appeals, this reserve has been established to provide for such losses.**Restrictions:** Contributions and withdrawals relating to specific tax loss related circumstances are authorized by the Chief Financial Officer. Any other contributions or withdrawals require Council approval. The level of reserve is equal to the current year base loss provision for assessment and tax contingency.**Funding Sources:** Initial funding source in 2007 is \$27 million to be transferred from the Assessment and Tax Contingency Provision Liability fund. Future required contributions from operations.Investment income: \_\_\_ yes X no**Related Budget Programs:**

Operating Program: #856 Taxation

**Current Activity:**

	<u>2008</u>	<u>2007</u>
Opening balance	27,000	-
Contributions from Assessment and Tax Contingency Provision Liability Fund	-	27,000
Closing balance	27,000	27,000

**Source Contacts:** Financial – C. Fung, Finance Lead, Corporate Accounting, Finance & Supply  
Operational – C. Good, CFO and GM Corporate Services

**Self-Insurance Reserve**

Operating Reserve (000's)

\$ 7,000  
(2008)**Authorized:** Commissioners' Report FB86-130, 1986**Purpose:** The City is self-insured for a \$2,000 deductible for each instance involving public liability and property insurance claims. The following outside insurance coverage exists for claims exceeding \$2,000:

- a) public liabilities – \$20,000
- b) property – the replacement value of LRT cars, buildings and contents involved

**Funding Sources:** Contributions from operations, subject to Council's budget approval.Investment income:  yes  no

Investment income earned in the reserve is based on the combined total of the reserve balance and the \$13,000 legal claim liability. Interest is only earned up to the amount required to maintain a reserve balance of \$7,000.

**Related Budget Programs:**Operating Program: #858 Investment Income  
#810 Law Program**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	7,000	7,000	7,000	7,000	7,000
Contributions to operations	-	-	-	(979)	-
Investment income	-	-	-	979	-
Closing balance	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>

**Source Contact:** Financial and Operational – J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply

**Unappropriated Surplus**\$ 7,300  
(2008)

Operating Reserve (000's)

**Purpose:** Under Council policy, the current year's tax supported operating surplus is transferred to the Fiscal Stability Reserve (formerly Mill Rate Stabilization Reserve) in the following year.

**Funding Sources:** The current year's net tax supported operating result.

**Related Budget Programs:** N/A

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening Balance	9,407	-	1,794	7,684	11,415
Surplus (1)	7,300	9,407	-	1,794	7,684
Transfer to Fiscal Stability Reserve	(9,407)	-	(1,794)	(7,684)	(11,415)
Surplus	<u>7,300</u>	<u>9,407</u>	<u>-</u>	<u>1,794</u>	<u>7,684</u>

(1) As per FCS2008-43, Council has approved the following two one-time costs to be funded from the 2008 operating surplus: \$150 for Calgary Sport Tourism Authority in 2009; and \$156 for Calgary Telus Convention Centre to begin feasibility studies on potential expansion.

**Source Contact:** Financial and Operational – W. Koehn, Manager, Financial Planning, Budget & Reporting, Finance & Supply

## Universal Low-Income Transit Pass

\$ 0  
(2008)

Operating Reserve (000's)

**Authorized:** Report LPT2006-82

**Purpose:** To fund revenue losses and expenditures related to the administration of Universal Low-Income Transit Pass program.

**Funding Sources:** Calgary Transit revenues in excess of projected revenues for the current year to a maximum of \$2,000.

Investment income:  yes  no

### **Related Budget**

**Programs:** Operating Program: #110 Calgary Transit

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>
Opening balance	2,000	2,000	-
Contribution from operations	-	2,000	2,000
Contribution to operations	<u>(2,000)</u>	<u>(2,000)</u>	-
Closing balance	<u>-</u>	<u>2,000</u>	<u>2,000</u>

This reserve is requested to be closed, as permanent funding for this program was obtained as part of the 2009-11 Operating Budget.

**Source Contacts:** Financial – T. Johnson, Finance Lead, Calgary Transit, Finance & Supply  
Operational – K. Miyaji, Manager, Business Strategies, Calgary Transit

## Communications Centre Capital Financing Reserve

\$ 600  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report GP98-21, 1998 June 25  
FCS 2004-59

**Purpose:** To fund future capital improvements/upgrades to the 911 communications centre.

**Conditions:** A limit of \$150 contribution from operations per year.

**Funding Sources:** Revenue generated from the monthly fee charged to Calgarians.  
(\$0.37 per voice phone line)

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating program: #001 Fire

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	450	300	150	-	650
Contributions from operations	150	150	150	150	150
Contributions to capital (1)	-	-	-	-	(800)
Closing balance	<u>600</u>	<u>450</u>	<u>300</u>	<u>150</u>	<u>-</u>

(1) Per FCS2004-59, in 2004, \$800 was transferred to Corporate Properties to be used to finance capital improvements and upgrades required to the Solectron Building to create an integrated Public Safety Communication Centre. All funds were used for the capital improvements, and therefore no funds were returned to the reserve following completion of the project.

**Source Contacts:** Financial – G. Drall, Finance Lead - Fire, Finance & Supply  
Operational – C. Brochu, Manager Public Safety Communication Centre

## Calgary Police Service Capital Financing Reserve

\$ 8,162  
(2008)

Externally Restricted Capital Reserve (AFIS) (000's)  
Capital Reserve (Police Vehicles) (000's)

**Authorized:** Commissioners' Report FB93-80, 1993 October

**Purpose:**

- 1) To provide for the capital financing of Police vehicles.
- 2) To provide for the capital financing of Police Automated Fingerprint Identification System (AFIS) upgrades.

**Conditions:**

Contribute sufficient funds from the operating budget into the reserve to provide the capital financing required for the purchase of vehicles (included in the Capital Budget).  
Contribute all user fees received from AFIS operations into the reserve for future AFIS upgrades which would be included in the Capital Budget.

**Restrictions:** AFIS is a joint venture with the Edmonton Police Service.

**Funding Sources:** Vehicles – Police operating funds; AFIS upgrades – AFIS user fees

Investment income:  yes  no (AFIS only)

### Related Budget

#### Programs:

Operating program: #070 Calgary Police Service  
Capital programs: #037 Police Vehicles  
#034 Automated Fingerprint System

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	7,203	5,348	3,454	2,700	2,277
Contributions from operations:					
AFIS	83	82	89	108	88
Vehicles	6,722	6,186	5,772	5,005	4,631
Investment income (AFIS only)	51	48	40	9	29
Contributions to capital	(5,897)	(4,461)	(4,007)	(4,368)	(4,325)
Closing balance (1)	<u>8,162</u>	<u>7,203</u>	<u>5,348</u>	<u>3,454</u>	<u>2,700</u>

(1) Ending balance comprises AFIS \$1,275 (2007 – \$1,141) and Police vehicles \$6,887 (2007 – \$6,062).

**Source Contact:** Financial and Operational – A. Parry, Finance Manager, Calgary Police Service

## Calgary Police Service Pay-As-You-Go Reserve

\$ 1,099  
(2008)

Capital Reserve (000's)

**Purpose:** To assist with the financing of Calgary Police Service (CPS) capital assets with a life span of five years or more.

**Conditions:** As per FCS2004-22, effective 2004 and thereafter, the pay-as-you-go Capital Reserve's conditions will be modified so that:

- the maximum amount of \$2,500 can be held in the reserve at December 31.
- the maximum annual contribution of \$2,500 per year can go to the Reserve from Calgary Police Service surplus funds.
- the Calgary Police Commission, on an annual basis, will advise Council through the S.P.C. on Finance and Corporate Services on the disposition of funds drawn from the reserve.

As per FCS 2004-61, prior to using any of the additional funding the Calgary Police Commission will advise the SPC on Finance & Corporate Services on the proposed use of the additional grant funds and any capital appropriations required.

**Funding Sources:** Police operating funds and proceeds from disposal of fixed assets. C2001-99 approved a transfer of \$1,000 (estimated 2001 operating surplus) from Calgary Police Service operating program #070. Report NM2003-65 approved the 2003 transfer of \$2,000 from the CPS operating surplus to the reserve. These were both only one-time approvals. Effective 2004 any transfers will be in accordance with FCS2004-22 under the conditions described above. FCS2004-61 provided a one time only approval that the maximum amount allowed to be held in the reserve be increased from \$2,500, to include the \$4,967 additional provincial grants for policing received in 2004.

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #070 Calgary Police Service  
 Capital programs: #031 Police Equipment  
 #038 Police Facilities  
 #039 Police Computer Systems

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,591	3,851	2,382	6,680	2,049
Contributions from operations (1)	-	1,183	2,108	394	5,046
Contributions to capital	(1,492)	(2,443)	(639)	(4,692)	(415)
Closing balance	<u>1,099</u>	<u>2,591</u>	<u>3,851</u>	<u>2,382</u>	<u>6,680</u>

(1) As per Report FCS2004-61, the maximum amount allowed to be held in the reserve increased to include \$4,967 in additional provincial grants for policing received in late 2004. As of December 31, 2008, \$0 (2007 - \$1,168) of this one-time increase remains.

**Source Contact:** Financial and Operational – A. Parry, Finance Manager, Calgary Police Service

**Community Investment Reserve**\$ 39,776  
(2008)

Capital Reserve (000's)

**Authorized:** C2004-60; NM2004-17; CPS 2005-24; NM2006-05; and C2007-74**Purpose:** The reserve will collect a portion of the 3% additional GST savings obtained by municipalities on expenditures incurred after February 1, 2004. The reserve funds will be collected over approximately until 2013 (up to \$102,100). NM2006-05 directs Administration to allocate \$100,000 (following the completion of the first commitment of GST funds to the Community Investment Fund and representing approximately 10 years of future GST refunded dollars) to assist in the development and redevelopment of recreational, sport and arts and culture infrastructure. The current eligible projects are as follows:

Downtown Library facility - \$40,000  
 Calgary Zoo facility - \$30,000  
 Heritage Park facility - \$10,000  
 TELUS World of Science facility - \$20,000  
 Fort Calgary facility - \$2,100

**Restrictions:** The funding request will not exceed 50% of the total planning and capital costs of the project, with the exception of the Calgary Public Library, whose matching requirements will be determined separately.**Funding Sources:**Investment income:  X  yes \_\_\_ no**Related Budget Programs:**2004 – All business unit operating budgets and corporate programs  
2005 and after – Program 840 – Capital Financing**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	34,789	26,753	19,473	13,001	-
Investment Income	1,386	1,182	840	614	130
Contributions from operations	8,919	8,960	8,919	9,400	9,371
Contributions to operations (1)	(177)	-	-	-	-
Contributions from Reserve for Future Capital	1,542	1,766	2,071	2,635	3,276
Contributions from Lifecycle Maintenance & Upgrade Reserve	-	-	-	33	224
Contributions to Community Infrastructure (Civic Partners) Capital Projects	(6,683)	(3,872)	(4,550)	(6,210)	-
Closing balance	<u>39,776</u>	<u>34,789</u>	<u>26,753</u>	<u>19,473</u>	<u>13,001</u>

(1) As per C2007-74, one-time funding from the Community Investment Reserve in the amount of \$200 for 2.0 FTEs was approved to cover the administrative costs related to this reserve. As per C2008-76, these costs will be funded as part of the 2009-11 Recreation operating budget.

**Source Contact:**Financial – B. Koay, Finance Manager, CS&PS and AMCW, Finance & Supply  
Operational – K. Young, Manager, Strategic Planning and Policy, Recreation

**Container Capital Reserve**\$ 172  
(2008)

Capital Reserve (000's)

**Authorized:** 1991 Operating Budget; reconfirmed in FCS2004-22**Purpose:** To finance capital spending necessary to acquire and replace metal garbage container equipment and facilities. The intent is to accumulate sufficient funds for scheduled equipment replacement and facility upgrades.**Funding Sources:** User feesInvestment income: \_\_\_ yes X no**Related Budget Programs:**Capital program: #248 Commercial Container Equipment & Facilities  
Operating program: #252 Waste & Recycling Services**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	91	259	180	52	4
Contributions from operations	240	240	274	300	200
Contributions to capital	(159)	(408)	(195)	(172)	(152)
Closing balance	<u>172</u>	<u>91</u>	<u>259</u>	<u>180</u>	<u>52</u>

**Source Contact:** Financial – E. Craig, Finance Lead, Waste & Recycling Services, Finance & Supply  
Operational – D. Griffiths, Director, Waste & Recycling Services

## Corporate Housing Reserve

\$ 33,638  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report FB99-62; CPS2002-57; CPS2004-55; LPT2007-61; and IGA2008-36

**Purpose:** To support the development of affordable rental, social and special need housing infrastructure.

**Conditions:** In accordance with the terms of reference established for the reserve, the reserve will be used to support development initiatives that enhance or increase the supply of affordable rental and social/special needs housing. Municipal, non-profit, public and private organizations may be considered for funding, individually or as part of a partnership/joint venture.

**Restrictions:** 2% of reserve (up to \$50 maximum) is designated as an emergency fund for unanticipated costs related to the City of Calgary Homeless Strategy. Unless approved by Council, funding cannot be used to support operating and social support services associated with affordable housing.

### Funding Sources:

- 1) The sale proceeds from selected City-owned properties that are surplus to the City's needs.
- 2) Lease revenues generated from City-owned properties being utilized for current and future affordable housing initiatives.
- 3) Contribution of City funding (mill rate) for an amount equal to the amount previously paid in municipal subsidy agreements for provincially-owned public housing units.
- 4) Third-party donations, grants and contributions from individuals, public and private organizations or agencies.
- 5) Investment income: X yes \_\_\_ no

### Related Budget Programs:

Capital program: #489 Public Housing

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	67,316	3,427	2,610	3,069	3,050
Investment income	1,891	151	65	64	34
Contributions from operations (1)	4,348	64,702	1,357	2,486	1,268
Contributions to operations	(7,846)	(466)	(159)	(250)	(295)
Contributions to capital (2)	(32,321)	(498)	(446)	(2,759)	(988)
Transfer from other reserves (3)	250	-	-	-	-
Closing balance	<u>33,638</u>	<u>67,316</u>	<u>3,427</u>	<u>2,610</u>	<u>3,069</u>

(1) Includes \$63,009 provincial funding for affordable housing in 2007.

(2) Contributions to capital:

2008 – Major Projects: Springbank (\$26,931), Beltline (\$5,175) and Vista Grande project (\$215)

2007 – Major Projects: Crestwood (\$91), Bridges Affordable Housing units (\$162) and Vista Grande project (\$245)

2006 – Major Projects: Crestwood (\$120) & Bridges Affordable Housing Units (\$326)

2005 – Major Projects: Manchester Affordable Housing project (\$2,759)

2004 – Major Projects: Manchester Affordable Housing project (\$988)

(3) Transfer from Land Use Planning & Policy for Secondary Suites as per LPT2007-61.

### Source Contact:

Financial – A. Tourigny, Finance Lead, Corporate Properties & Buildings, Finance & Supply

Operational – G. Sokolan, Affordable Housing Coordinator, Land Servicing & Housing, Corporate Properties & Buildings

**Debt Servicing Reserve**\$ 109,310  
(2008)

Capital Reserve (000's)

**Authorized:** FCS2004-22**Initial Authorization for****Former Reserves:**

Transportation Capital Financing Reserve: C98-16, 1998 April 06  
 Major Project Reserve: C96-15, 1996 March 11 and C98-93, 1998 Nov 16  
 Structured Debt Retirement (Sinking Fund): C98-16, 1998 April 06

**Purpose:** For principal and interest payments for tax-supported debt**Funding Sources:**

Allocation of 84% of the annual debt charge savings  
 1.7% of 1998 property tax increase (increased by annual assessment growth)  
 Investment income: X yes \_\_\_ no

**Related Budget Programs:** Operating Program: #840 Capital Financing Costs**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	105,740	100,476	79,575	62,154	-
Balance of 3 former reserves					45,375
Investment income					
Transportation Capital Financing (1)	-	-	555	962	1,299
Other Debt Servicing Reserve	4,087	5,264	2,881	1,778	596
Contributions from operations					
Tax Levy (1)	8,405	8,232	8,054	7,803	7,612
Debt Charge Savings	70,128	59,314	48,805	37,696	29,148
Principal Payment	(33,330)	(23,695)	(19,221)	(11,200)	(4,250)
Interest Payment-Transportation Projects (1)	(22,386)	(21,494)	(19,181)	(18,690)	(16,763)
Interest Payment-Non-Transportation Projects	-	-	(992)	(928)	(863)
Contribution to Lifecycle Maintenance Reserve (2)	(21,617)	(22,357)	-	-	-
Loan to Curbside Recycling (3)	(1,717)	-	-	-	-
Closing Balance	<u>109,310</u>	<u>105,740</u>	<u>100,476</u>	<u>79,575</u>	<u>62,154</u>

(1) Transactions relating to former Transportation Capital Financing Reserve.

(2) As per report FCS2006-42, the amounts transferred to Lifecycle Maintenance &amp; Upgrade Reserve are:

2008: fixed amount of \$10,000 and \$11,617 for available funding not committed to tax supported debt

2007: fixed amount of \$10,000 and \$12,357 for available funding not committed to tax supported debt

(3) As per report UE2007-07, this is internal funding loan to Curbside Recycling project repayable from user fee, starting in 2009.

**Source Contact:** Financial & Operational – L. Wong, Capital Budget & Financing Officer,  
Finance & Supply

**Downtown Improvement Fund**  
**Excluding Stephen Avenue Heritage Area Society Fund**  
 Capital Reserve (000's)

\$ 3,479  
 (2008)

**Authorized:** Commissioners' Reports OD84-45 and OD85-120  
 FB94-93; and LPT2008-74

**Purpose:** To implement high priority downtown improvements including the Barclay and Stephen Avenue Malls. Through the annual budgeting process, the Downtown Improvement Team, with assistance from other business units, identifies appropriate improvement projects in the downtown and recommends implementation of projects to Council for approval.

**Conditions:** Funds are to be used for high priority downtown improvement projects through the capital budget process. As per LPT2008-74, an ongoing annual expenditure up to a maximum of \$300 can be spent on small-scale improvements in the downtown area.

**Funding Sources:** The licensing of commercial users on public rights-of-way (OD84-45).  
 In December 1985, Council further adopted Commissioners' Report OD85-120 to retain revenues obtained from commercial users of public areas for the purpose of tree planting, parks, landscaping and minor improvements.  
 In 1989, the Fund was allocated \$1.4 million from the lease of setbacks and air rights from the Eaton's Centre project.

Investment income:  X  yes      no

**Related Budget Programs:**

Operating program: #616 Land Use Planning & Policy  
 Capital program: #152 Downtown Improvement

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	3,378	1,687	1,278	1,567	1,380
Investment income	146	88	62	59	117
Contribution from operations	228	1,851	477	261	233
Contribution to capital	(273)	(248)	(130)	(609)	(163)
Closing balance	<u>3,479</u>	<u>3,378</u>	<u>1,687</u>	<u>1,278</u>	<u>1,567</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
 Operational – M. Tita, Manager, Centre City Planning & Design

**Downtown Improvement Fund**  
**Stephen Avenue Heritage Area Society Fund**

\$ 0  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report OE91-31  
Incorporated within the Downtown Improvement Fund

**Purpose:** To receive and disburse funds for the rehabilitation, restoration, enhancement and interpretation of the buildings of the "Circa 1912 Theme Area" of Stephen Avenue and environs in support of the area's economic revitalization and in the context of western heritage cultural tourism.

**Conditions:** Through a Council-appointed board, funds are granted to the private sector on a matching basis.

**Restrictions:** The funds are to be used only within the program boundary and in accordance with the guidelines as outlined in the Operating Agreement.

**Funding Sources:** In 1991 an Operating Agreement was executed for the establishment of the Society and its operation. The Alberta Historical Foundation and the Downtown Improvement Fund match funds. This reserve contains only the City's contributions. In the years from 1991-1993 the Foundation and the City each contributed a total of \$600.

During 1996, the City of Calgary and the Foundation agreed to extend the program in recognition of the Society's successes. The funding for the extension was as follows:

	Foundation	City of Calgary
1997	\$ 100,000	\$ 200,000
1998	100,000	200,000
1999	-	200,000
2001	-	200,000
2002	-	200,000
2003	-	200,000

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #616 Land Use Planning & Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	175
Investment income	-	-	-	-	-
Transfer from Downtown Improv. Fund	-	-	-	-	-
Contribution to capital	-	-	-	-	(175)
Closing balance	-	-	-	-	-

As per Land Use Planning & Policy, this reserve was closed in 2005.

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – M. Tita, Manager, Centre City Planning & Design

## Golf Course Levy Reserve

Capital Reserve (000's)

\$ 1,458  
(2008)

**Authorized:** Clause CS91-64-02, 1991  
Commissioners' Report FB92-64, 1992 July 14

**Purpose:** To finance future golf course capital projects relating to golf course improvements. The Reserve provides for course improvements that would not otherwise be possible within the current Capital Budget envelope.

**Conditions:** As outlined in Commissioners' Report FB92-64 all capital requests will be funded from the Golf Course Levy Reserve through the normal capital budget process, with the project costs being financed from the reserve or through self-supporting debentures (term of the debentures are not to exceed 10 years). All debenture repayments (principal and interest) must be made from the reserve.

**Funding Sources:** Surcharge on all golf passes and green fees and additional surplus transferred from operations.

Investment income:  yes  no

### **Related Budget Programs:**

Operating program: #426 Recreation  
Capital program: #505 Golf Courses

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,644	1,164	653	201	375
User surcharges	192	200	194	208	195
Investment income	79	30	28	8	8
Contributions from operations	414	1,128	1,184	768	344
Contributions to capital	(409)	(384)	(439)	(57)	(190)
Contributions to Econ. Disadv. Reserve	-	(38)	-	-	-
Debenture repayments	(462)	(456)	(456)	(475)	(631)
Transfer from Golf Course Operating Reserve (1)	-	-	-	-	100
Closing balance	<u>1,458</u>	<u>1,644</u>	<u>1,164</u>	<u>653</u>	<u>201</u>

(1) As per Report FCS2004-22, in 2004 the Golf Course Operating reserve will be combined with this reserve.

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – T. Boldt, Manager, Recreation

## Greater Forest Lawn Enhancement Reserve

Capital Reserve (000's)

0  
(2008)

**Authorized:** NM2003-53, 2003 May 3

**Purpose:** To fund capital improvements along 17 Avenue SE

**Conditions:** Impacted community associations will work with concerned citizens' groups, the Business Revitalization Zone and the Ward Aldermen in the development of criteria and proposed community enhancement projects to come forward for Council approval.

**Funding Sources:** Corporate Capital Reserve

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Roads Capital Program #140 – Various Street Improvements

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	12	12	248	313	400
Contribution to capital	(12)	-	(236)	(65)	(87)
Closing balance	-	12	12	248	313

This reserve is requested to be closed, as the mandate is complete.

**Source Contacts:** Financial – L. Wu, Finance Lead, Roads, Finance & Supply  
Operational – B. Berry, Manager, Roads, Subdivision Development

## Innovative Technology Reserve

Capital Reserve (000's)

\$ 16,663  
(2008)

**Authorized:** Commissioners' Report FB96-101, 1996 December 16  
Commissioners' Report C98-74, 1998 November 16  
FCS2007-45

**Purpose:** To fund future information technology projects/systems.

**Conditions:** For system projects that generate identifiable operating cost savings, 50% of the cost savings will be contributed to this reserve from the benefiting operating budget(s) annually until the cost of each new system has been recovered or five years, whichever is less.

**Funding Sources:** Initial funding – 1996 Operations

Future funding – replenished on an ongoing basis by annual operating budget contributions, PC replacement contributions, telecommunication projects and proceeds from sales of replaced computer equipment.

Investment income:  yes  no

### **Related Budget Programs:**

Capital programs: #803 IT Development Projects  
#735 Enterprise Financial Suite  
#741 Corporate Computers & Telecom  
#749 Business Assessment & Tax System

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	12,867	11,114	8,148	5,573	6,754
Investment income	157	145	130	90	111
Net contribution from operations	7,031	6,216	5,308	7,224	4,144
Contribution to capital	(3,392)	(4,608)	(2,472)	(4,739)	(5,436)
Closing balance	<u>16,663</u>	<u>12,867</u>	<u>11,114</u>	<u>8,148</u>	<u>5,573</u>

**Source Contacts:** Financial – J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
Operational – I. Randhawa, Chief Information Technology Officer, Information Technology Services

**Landfill Capital Financing Fund**

	\$ <b>8,838</b>
Capital Reserve (000's)	(2008)

**Authorized:** 1991; reconfirmed in FCS 2004-22, Reserves Review Omnibus Report

**Purpose:** To finance capital spending necessary to provide and improve facilities at various landfill sites.

**Funding Sources:** The reserve is funded through landfill disposal fees. Landfill Disposal Rate Report UE2007-34 approved the landfill disposal rate for 2008 at \$64.00/tonne (2007: \$50.00/tonne). A portion of this revenue generated is used to fund this reserve. The historic contribution rates per tonne for the last five years are as follows:

2004	\$4.00
2005	\$6.00
2006	\$13.75
2007	\$6.20
2008	\$9.10

Investment income:  yes  no

**Related Budget Programs:**

Capital program: #246 Landfill Site & Related Development  
 Operating program: #252 Waste & Recycling Services

**Current Activity:**

	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
Opening balance	6,508	5,132	1,091	1,186	1,412
User surcharges	6,567	4,695	10,041	4,156	2,727
Investment income	341	366	254	45	45
Contribution to capital	(4,578)	(3,685)	(6,254)	(4,296)	(2,998)
Closing balance	8,838	6,508	5,132	1,091	1,186

**Source Contacts:** Financial – E. Craig, Finance Lead, Waste & Recycling Services, Finance & Supply  
 Operational – D. Griffiths, Director, Waste & Recycling Services

**Landfill Closure Fund**\$ 10,081  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report FB89-107, 1990; reconfirmed in FCS 2004-22, Reserves Review Omnibus Report**Purpose:** To offset landfill closure costs and post-closure maintenance/environmental monitoring costs.**Conditions:** Can only be used to pay for the costs of the final preparation and long term management and monitoring of the landfill sites once all or portions of the sites have been filled to their design capacities.**Funding Sources:** The reserve is funded through landfill disposal fees. Landfill Disposal Rate Report UE2007-34 approved the landfill disposal rate for 2008 at \$64.00/tonne (2007: \$50.00/tonne). A portion of this revenue generated is used to fund this reserve. The historic contribution rates per tonne for the last five years are as follows:

2004	\$2.50
2005	\$2.50
2006	\$0.50
2007	\$8.35
2008	\$2.60

Investment income:  yes  no

Investment income earned includes the balance in the reserve as well as the landfill closure liability in the amount of \$11,500 as of Dec. 31, 2008 (2007: \$10,900).

**Related Budget Programs:** Capital program: #253 Landfill Closure Funded Capital  
Operating program: #252 Waste & Recycling Services**Current Activities:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	8,449	2,224	2,446	1,801	998
User surcharges	1,724	6,322	2,015	1,732	1,614
Investment income	859	701	501	323	580
Contribution to operations	(241)	(229)	(268)	(101)	(340)
Contribution to capital	(110)	(69)	(1,320)	(569)	(480)
Transfer to Landfill Closure Liability (1)	(600)	(500)	(1,150)	(740)	(571)
Closing balance	10,081	8,449	2,224	2,446	1,801

(1) Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. This requirement is being provided for over the estimated remaining life of the landfill site based on usage. In 2008, \$ 600 (2007 - \$500) was transferred from the Landfill Closure Fund to the landfill closure liability to account for the current year provision for site rehabilitation.

**Source Contacts:** Financial – E. Craig, Finance Lead, Waste & Recycling Services, Finance & Supply  
Operational – D. Griffiths, Director, Waste & Recycling Services

**Landfill Revenue Reserve**\$ 3,132  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report UF91-72, 1992  
 Commissioners' Report OE94-06, 07 and 08, 1994; reconfirmed in FCS 2004-22, Reserves Review Omnibus Report

**Purpose:** To finance the capital and operating requirements for recycling programs, and to provide broader environmental enhancement programs and waste management initiatives as approved by Council.

**Conditions:** Can only be used for specific Council-approved environmental, waste diversion and capital projects.

**Funding Sources:** The reserve is funded through landfill disposal fees. Landfill Disposal Rate Report UE2007-34 approved the landfill disposal rate for 2008 at \$64.00/tonne (2007 \$50.00/tonne). A portion of this revenue generated is used to fund this reserve. The historic contribution rates per tonne for the last five years are as follows:

2004	\$13.50
2005	\$12.80
2006	\$3.90
2007	\$8.15
2008	\$9.00

Investment income:  yes  no  
 (Prior to 1998 no investment income was earned by the reserve)

**Related Budget Programs:**

Capital program: #254 Landfill Revenue Reserve Funded Capital  
 Operating programs: #252 Waste & Recycling Services

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	4,069	7,171	8,688	11,205	12,440
User surcharges	6,656	3,632	4,497	5,297	6,259
Investment income	156	262	340	424	560
Contribution to operations	(7,478)	(6,549)	(5,957)	(5,848)	(4,464)
Contribution to capital	(271)	(447)	(397)	(2,390)	(3,590)
Closing balance	3,132	4,069	7,171	8,688	11,205

**Source Contacts:** Financial – E. Craig, Finance Lead, Waste & Recycling Services, Finance & Supply  
 Operational – D. Griffiths, Director, Waste & Recycling Services

**LED (Traffic Signal Display) Reserve**\$ 2,888  
(2008)

Capital Reserve (000's)

**Authorized:** Roads Report TTP2002-44, 2002 September 24**Purpose:** To finance capital expenditures for future LED (light emitting diode) unit replacements.**Conditions:** Energy savings as a result of the LED replacement program will be set aside in the reserve.**Funding Source:** Investment income: \_\_\_ yes X no**Related Budget Programs:**  
Operating program: #132 Roads  
Capital program: #130 Traffic Signals**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	2,219	1,505	969	454	115
Contribution from operations	669	714	536	515	339
Closing balance	<u>2,888</u>	<u>2,219</u>	<u>1,505</u>	<u>969</u>	<u>454</u>

**Source Contact:** Financial – L. Wu, Finance Lead, Roads, Finance & Supply  
Operational – D. Keenan, Manager, Roads, Traffic Signals

**Legacy Parks Reserve**\$ 53,117  
(2008)

Capital Reserve (000's)

**Authorized:** NM2003-62; LPC2003-17; NM2003-40; NM2003-36; C2003-67; C2006-62; NM2007-35; and C2008-76

**Purpose:** To create new park space and enhance existing parks for the benefit of Calgarians, now and in the future.

**Conditions:** Allocation of funds are as follows:

- \$30 million to fund the purchase and development of lands to comprise three new regional parks.
- \$20 million to fund upgrading and/or development of parks within the City limits.
- Per C2006-62, Council approved an additional \$10.4 million to fund the purchase of Bearspaw District.
- Per NM2007-35, Administration was directed to bring forward to Council, through the Legacy Parks Fund Committee, implementation reports for the Memorial Drive, Central Memorial Park, and new regional park developments.

**Funding Sources:** Capital directed dividends from Enmax in excess of \$35 million per year to fiscal year-end 2012, up to \$135.4 million.  
In 2009, Enmax dividends in excess of \$43 million per year, as per C2008-76.

Investment income:  X  yes      no

**Related Budget Programs:**

Operating program: #499 Legacy Parks

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	53,112	52,206	43,331	27,773	15,093
Contributions from operations	15,000	15,000	15,000	15,000	15,400
Investment income	1,895	2,016	2,039	1,230	477
Contributions to capital	(16,890)	(16,110)	(8,164)	(672)	(3,197)
Closing balance	<u>53,117</u>	<u>53,112</u>	<u>52,206</u>	<u>43,331</u>	<u>27,773</u>

**Source Contact:** Financial – S. MacFayden, Finance Lead, Parks, Finance & Supply  
Operational – D. Marter, Manager, Planning & Development, Parks

**Lifecycle Maintenance and Upgrade Reserve**\$ 48,762  
(2008)

Capital Reserve (000's)

**Authorized:** C2002-82; FCS2006-42**Purpose:** To provide funds to be used for maintaining and upgrading capital assets.**Conditions:** To be used for capital budget purposes.**Funding Sources:** Annual contribution to this reserve is based on 1.5% of the sum of previous year's annual property taxes plus assessment growth. FCS2006-42 recommended \$10 million per year be allocated from the Debt Service Reserve to the Lifecycle Maintenance and Upgrade Reserve for 2007 and 2008. It also recommends the Debt Service Reserve be reviewed annually and any available funding not committed for tax supported debt will be transferred to the Lifecycle Maintenance and Upgrade Reserve.Investment income: \_\_\_ yes X no**Related Budget****Programs:**

Operating Program: #840 Capital Financing Costs.

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	23,393	7,819	6,542	5,706	5,150
Contributions from operations	11,692	11,187	9,770	8,980	8,134
Contributions from Debt Servicing Reserve (1)	21,617	22,357	-	-	-
Transfer to Community Investment Fund	-	-	-	(33)	(224)
Contributions to capital	<u>(7,940)</u>	<u>(17,970)</u>	<u>(8,493)</u>	<u>(8,111)</u>	<u>(7,354)</u>
Closing balance	<u>48,762</u>	<u>23,393</u>	<u>7,819</u>	<u>6,542</u>	<u>5,706</u>

(1) As per report FCS2006-42, the amounts transferred from Debt Servicing Reserve are:

2008: fixed amount of \$10,000 and \$11,617 for available funding not committed to tax supported debt

2007: fixed amount of \$10,000 and \$12,357 for available funding not committed to tax supported debt

**Source Contact:**Financial and Operational – L. Wong, Capital Budget & Financing Officer,  
Finance & Supply

## Major Projects Reserve

Capital Reserve (000's)

\$ 0  
(2008)

**Authorized:** Commissioners' Report C96-15, 1996 March 11  
Commissioners' Report C98-93, 1998 November 16

**Purpose:** To provide an equity component for major capital projects.

**Conditions:** Council must approve all projects.

**Funding Sources:** Allocation of 50% of the annual debt charge savings. The other 50% of the debt charge savings is allocated to operating initiatives. As per C96-15 – Financial Debt Policy, the annual debt charge saving is the difference between budgeted annual principal and interest payments of \$112 million and the annual actual principal and interest payments.

Investment income: \_\_\_ yes X no

### **Related Budget Programs:**

Operating program: #840 Capital Financing Costs

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	1,597
Contribution from operations	-	-	-	-	17,350
Transfer to Structured Debt Retirement (Sinking Fund) (1)	-	-	-	-	(17,350)
Transfer to Debt Servicing Reserve	-	-	-	-	(1,597)
Closing balance	-	-	-	-	-

(1) C98-93 approved transfers from the Major Projects Reserve to the Structured Debt Retirement Reserve where it would be used to finance the implementation of the Enterprise Financial Suite.

As per report FCS2004-22 in 2004, the Major Projects Reserve, Structured Debt Retirement (Sinking Fund) and Transportation Capital Financing Reserve (1.7% property tax) will be combined into a Debt Servicing Reserve that will be used for principal and interest payments on tax-supported debt. Beginning in 2004, 84% of Debt Savings and the 1.7% property tax will be contributed to the Debt Servicing Reserve each year; and the remaining 16% of Debt Savings will continue to be contributed to the Operating Initiatives Reserve each year. The amalgamation of all funds will be tracked according to their original reporting purposes.

As per Report FCS 2005-25, this reserve was closed in 2005.

## Major Regional Facilities Reserve

Capital Reserve (000's)

\$ 0  
(2008)

**Authorized:** Commissioners' Report C97-22, 1997  
Commissioners' Report TGR90-08, 1990

**Purpose:** To fund expenditures associated with the planning phases of three recreation sites: South Fish Creek, Westside and Nose Creek.

**Conditions:** To be used for capital projects relating to the Regional Recreation Centres.

**Funding Sources:** Transfer of the 1996 balance of \$424 from the Northeast Sportsplex reserve as per Commissioners' Report C97-22.

Prior to 1997, partial re-allocation of 1990 and 1991 Provincial Transportation grants funded the reserve. The Northeast Sportsplex Society and the federal and provincial governments provided the balance of the funds.

Investment income:  yes  no

**Related Budget Programs:**

Capital program: #507 Facilities

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	156	187	179	178	166
Investment income	3	8	8	1	12
Contribution to capital	(159)	(39)	-	-	-
Closing balance	<u>-</u>	<u>156</u>	<u>187</u>	<u>179</u>	<u>178</u>

As per report FCS2007-45, Administration will further review and bring forward any recommendations for change to the SPC on Community and Protective Services in a report on the mandate and levels of funding required.

**Source Contact:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Hanson, Director, Recreation

**Miscellaneous Capital Reserves**\$ 10,613  
(2008)

Capital Reserve (000's)

**Purpose:** To finance future capital expenditures under Council's specific or blanket approvals.**Conditions:** Funds must be used to finance capital expenditures relating to:

- Roads – plant operations only
- Drainage – Varsity/Brentwood Storm Relief project
- Other Business Units – capital projects

**Funding Sources:** Allocation of certain operating proceeds by Business Units such as proceeds from disposal of capital assets.

As per Report FCS2004-22, in 2004 this reserve will reflect only the funds available for capital improvement and not the inventory.

Investment income: Roads  yes  no  
All others  yes  no**Related Budget Programs:**Capital programs: #136 Plants Capital (Roads)  
#871 Fleet Acquisitions  
and various other programs for the remaining departments.**Current Activity:** Funds are committed in the following areas:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Roads - Plants	8,565	8,452	6,920	6,828	6,609
Calgary Transit	1,588	1,324	1,258	1,964	1,774
Fleet Services	15	128	32	1,354	427
Planning and Development	-	-	-	-	(85)
Corporate Properties & Buildings	57	57	182	352	495
Fire	388	335	335	304	441
<b>Total</b>	<b>10,613</b>	<b>10,296</b>	<b>8,727</b>	<b>10,802</b>	<b>9,661</b>

**Source Contacts:**

T. Johnson, Finance Lead, Calgary Transit, Finance & Supply  
A. Felker, Finance Lead, Fleet Services, Finance & Supply  
A. Tourigny, Finance Lead, Corporate Properties & Buildings, Finance & Supply  
G. Drall, Finance Lead, Fire, Finance & Supply  
J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
L. Wu, Finance Lead, Roads, Finance & Supply

**Parking Land Acquisition Reserve**

Capital Reserve (000's)

\$ 9,315  
(2008)**Authorized:** LPT2006-13; and FCS2007-26**Purpose:** To fund land purchases from cash-in-lieu of parking facilities in suitable locations in Downtown.**Funding Sources:** An annual allocation from monies received by The City from the Calgary Parking Authority to a cash-in-lieu of parking land acquisition fund. This allocation will be \$500,000 per annum commencing in 2007 as well as any Calgary Parking Authority revenues received by the City in excess of budgeted levels plus any associated investment income earned on fund balances.Investment income:  yes  no**Related Budget Programs:**

Operating Program: #861 Corporate Program

**Current Activity:**

	<u>2008</u>	<u>2007</u>
Opening balance	5,199	-
Contribution from Calgary Parking Authority	4,116	5,199
Closing balance	<u>9,315</u>	<u>5,199</u>

**Source Contacts:**Financial – M. Lam, Finance Lead, Transportation Infrastructure, Finance & Supply  
Operational – J. Hubbell, GM, Transportation

## Regulated Utility Capital Investments Reserve

Capital Reserve (000's)

\$ 0  
(2008)

**Authorized:** C2005-84; FCS2004-67; and GP2004-64

**Purpose:** The original purpose of this reserve was to collect and accumulate funds for future Regulated Utility Capital Investments. Funds were collected under a Municipal Funding Rider from utility customers and remitted to The City of Calgary in 2004 and 2005. Funds were to be used to finance future regulated utility capital investments. In 2006, Council directed that the collection of the rate rider cease and the withdrawal process previously approved by Council be abandoned.

On 2006 February 27, City Council passed a resolution directing The City to remit all funds collected in 2006 to ENMAX. These payments will be made by way of offset against future ENMAX dividends payable in 2006 to the City.

**Funding Sources:** The Municipal Equity Funding Rider on utility bills was set at .171 cents per kWh on the 2004 ENMAX billings, and collected over 12 months commencing with the December 2004 billings. The 2005 surcharge of .229 cents per kWh was applied to the 2005 ENMAX billings. In 2006, Council directed that the collection of the rate rider cease.

Investment income: \_\_\_ yes X no

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	33,200	14,200	-
Contribution from operations	-	-	2,325	19,000	14,200
Contribution to operations	-	-	(35,525)	-	-
Closing balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>33,200</u>	<u>14,200</u>

On 2006 February 27, City Council passed a resolution directing the City to remit all funds collected and held in the reserve to ENMAX. As per Report FCS2007-26, this reserve was closed in 2007.

**Reserve for Future Capital (RFC)****\$ 215,768**

Capital Reserve (000's)

(2008)

**Purpose:** This reserve originated in 1985 as part of the debt policies then approved by Council.

**Conditions:** Council must approve all transactions.

**Funding Sources:** Investment income: \_\_\_ yes X no

**Related Budget Programs:** Operating program: #840 Capital Financing Costs

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	176,030	120,961	91,995	84,632	94,765
Net contribution from operations	117,159	128,274	101,068	103,308	82,764
Contribution from Parking Authority	5,116	6,199	4,653	2,000	2,100
Disbursement for capital financing	(79,843)	(76,503)	(73,829)	(97,027)	(90,377)
Disbursement for debt prepayment	(1,153)	(1,160)	(855)	(783)	(1,344)
Contribution to Community Investment Reserve	(1,542)	(1,741)	(2,071)	(135)	(3,276)
Closing balance	<u>215,767</u>	<u>176,030</u>	<u>120,961</u>	<u>91,995</u>	<u>84,632</u>

**Represented By:****Allocated**

Red light camera reserve	5,255	3,126	693	1,178	1,373
Property owners' local improvement repayments	1,022	1,152	1,160	855	897
Funding balance for ICAP	-	-	40	950	674
Unexpended pay-as-you-go	76,391	65,260	51,560	53,000	48,644
Unexpended reserve for future capital	14,620	39,903	51,377	13,245	18,957

**Unallocated**

Reserve for future capital	118,479	66,589	16,131	22,767	14,087
	<u>215,767</u>	<u>176,030</u>	<u>120,961</u>	<u>91,995</u>	<u>84,632</u>

**Source Contact:** Financial and Operational – L. Wong, Capital Budget Officer, Finance & Supply  
Financial and Operational – Ann Parry, Finance Manager, Calgary Police Service

# Revolving Fund Reserve for General Land Purchases

Capital Reserve (000's)

\$ 14,000  
(2008)

**Authorized:** Commissioners' Report FB98-43, 1998 July 14

**Purpose:** For general land purchases including future rights of way which often must be acquired well ahead of construction. The five-year capital envelopes cannot accommodate front-ending acquisitions of these lands. To ensure lands for municipal purposes are acquired in a timely manner, it is necessary to create a revolving fund reserve for general land purchases for projects commencing beyond the 5 year capital budget horizon.

**Conditions:** To be used for purchase of land for future civic projects.

**Funding Sources:** Initial funding in 1998 was as follows:  
 - \$5,306 from Real Estate Retained Earnings.  
 - \$2,500 from non-transportation project funding from the \$40,200 set aside for non-transportation capital projects in excess of the Envelope.

Ongoing funding:

- Income from new leases and sales of general lands

Investment income:  X  yes      no

**Related Budget Programs:**

Capital programs: #695 Land Acquisition – Other Civic Departments

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	880	6,655	2,108	9,624	(930)
Investment Income	552	436	206	157	-
Contributions (to)/from operations for land sales	21,095	7,161	17,296	4,486	4,894
Contributions (to)/from operations	(800)	1,789	1,100	1,151	1,665
Net transfers (to)/from other reserves (1)	(1,338)	(4,511)	658	(4,210)	(1,966)
Contributions (to)/from capital fund	(6,389)	(10,650)	(14,713)	(9,100)	5,961
Closing balance	<u>14,000</u>	<u>880</u>	<u>6,655</u>	<u>2,108</u>	<u>9,624</u>

(1) Transfers (to)/from other reserves:

2008: Transfer to Land Use Planning & Policy for the Heritage Properties Endowment Fund (\$1,338)

2007: Transfer to Real Estate Services Reserve (\$8,565), from Police District #1 \$3,054, and from Reserve for Future Capital \$1,000

2006: Transfer to Parks for Valleyview (\$1,868), to Real Estate Services Reserve (\$4,474), and from Finance for Police Headquarter per M2006-02 \$7,000

2005: Transfer to Calgary Housing Company for replacement of York Properties (\$4,728), to Parks for Valleyview (\$200), and from Finance \$718

2004: Transfer to Facility Management (\$482), Reserve for Future Capital (\$2,452), and from Finance Corporate Reserve \$968.

**Source Contacts:**

Financial – A. Tourigny, Finance Lead, Corporate Properties & Buildings, Finance & Supply  
 Operational – L. Craig, Manager, Land Division, Corporate Properties & Buildings

**Storm Sewer Upgrade Reserve**\$ 5,011  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report OE93-66, 1993**Purpose:** To fund storm sewer Capital and The City's share of flood control projects as required. (Council Priorities UEP 1.3)**Funding Source:** Flat rate charge on all premises connected to the Wastewater Sewer System.  
The monthly surcharge of \$6.95 in 2008, after paying for operating expenditures.Investment income:  yes  no**Related Budget Programs:**Capital program: Drainage Capital Programs  
Operating program: #266 Drainage**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	12,301	14,942	4,946	3,896	6,530
Investment income	614	708	418	158	150
Contribution from operations	3,900	9,988	10,178	5,289	5,170
Contribution to capital	(14,985)	(25,613)	(600)	(4,397)	(7,954)
Transfer from other reserves	3,181	12,276	-	-	-
Closing balance	<u>5,011</u>	<u>12,301</u>	<u>14,942</u>	<u>4,946</u>	<u>3,896</u>

**Source Contacts:** Financial – M. Belzile, Finance Lead, Water Services & Water Resources, UEP & Corporate Services, Finance & Supply  
Operational – W. Keller, Director, Waster Resources

**Structured Debt Retirement (Sinking Fund)**

Capital Reserve (000's)

\$ 0  
(2008)**Authorized:** Commissioners' Report C98-16, 1998 April 6**Purpose:** To accumulate sufficient funds to meet future principal payments for structured debt.**Conditions:** To be used for payments of principal on structured debt, which finances transportation and major capital projects.**Funding Sources:** From operations and allocations from the Major Projects Reserve.Investment income:  yes  no**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	18,224
Investment income	-	-	-	-	596
Contribution from operations	-	-	-	-	-
Contribution from					
Major Project Reserve	-	-	-	-	17,350
Transfer to Innovative Tech. Resrve	-	-	-	-	-
Principal payments	-	-	-	-	(4,250)
Transfer to Debt Servicing Reserve	-	-	-	-	(31,920)
Closing balance	-	-	-	-	-

As per report FCS2004-22 in 2004, the Major Projects Reserve, Structured Debt Retirement (Sinking Fund) and Transportation Capital Financing Reserve (1.7% property tax) will be combined into a Debt Servicing Reserve that will be used for principal and interest payments on tax-supported debt. Beginning in 2004, 84% of Debt Savings and the 1.7% property tax will be contributed to the Debt Servicing Reserve each year; and the remaining 16% of Debt Savings will continue to be contributed to the Operating Initiatives Reserve each year. The amalgamation of all funds will be tracked according to their original reporting purposes.

As per Report FCS 2005-25 this reserve was closed in 2005.

**TELUS Convention Centre Reserve**  
**Formerly called Calgary Convention Centre Reserve**  
 Externally Restricted Capital Reserve (000's)

\$ 540  
 (2008)

**Authorized:** 1985  
 Commissioners' Report C97-83, 1997 November 19  
 Executive Report C2000-70, 2000 November 7

**Purpose:** In 1985 the reserve was created to finance carpeting and major replacements with less than a five-year life span. Commissioners' Report C97-83 amended the use of this reserve for capital purchases regardless of their useful life.

**Conditions:** In order to cover emergencies, a minimum balance of \$200 must be maintained in the combination of this reserve and TELUS Convention Centre's operating reserve. C2000-70 approved the reduction in the minimum balance from \$500 to \$200.

**Funding Sources:** Annual contribution of \$180 from operations

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating program: #449 Civic Partners, Convention Centre  
 Capital program: #626 Calgary Convention Centre

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	360	517	491	311	393
Contributions from operations	180	180	180	180	180
Contributions to capital	-	(337)	(154)	-	(262)
Closing balance	<u>540</u>	<u>360</u>	<u>517</u>	<u>491</u>	<u>311</u>

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
 Operational – K. Hanson, Director, Recreation

## Transportation Capital Financing Reserve

\$ 0  
(2008)

Capital Reserve (000's)

**Authorized:** Commissioners' Report C98-16, 1998 April 6

**Purpose:** To pay debt interest charges for transportation infrastructure projects.

**Conditions:** Funds are to be used to pay interest payments on debt for critical transportation projects.

**Funding Sources:** 1.7% property tax levy

Investment income:  yes  no

**Related Budget Programs:**

Operating program: #840 Capital Financing Costs

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	-	-	-	25,554
Investment income	-	-	-	-	1,299
Contribution from operations	-	-	-	-	7,612
Contribution from operations	-	-	-	-	
Debt Savings	-	-	-	-	11,798
Contribution to operations	-	-	-	-	(17,626)
Transfer to Debt Servicing Reserve	-	-	-	-	(28,637)
Closing balance	-	-	-	-	-

As per report FCS2004-22 in 2004, the Major Projects Reserve, Structured Debt Retirement (Sinking Fund) and Transportation Capital Financing Reserve (1.7% property tax) will be combined into a Debt Servicing Reserve that will be used for principal and interest payments on tax-supported debt. Beginning in 2004, 84% of Debt Savings and the 1.7% property tax will be contributed to the Debt Servicing Reserve each year; and the remaining 16% of Debt Savings will continue to be contributed to the Operating Initiatives Reserve each year. The amalgamation of all funds will be tracked according to their original reporting purposes.

As per Report FCS2005-25 this reserve was closed in 2005.

**YMCA Reserve**\$ 1,373  
(2008)

Externally Restricted Capital Reserve (000's)

**Authorized:** LAND96-141; FCS2007-32**Purpose:** To fund a future City of Calgary/YMCA recreational facility.**Conditions:** Funds to be placed in the City's General Capital Reserve Fund and held for a period of up to 10 years. As per report FCS 2007-32, the term of this reserve was extended for another 10 year period, to July 2016.**Restrictions:** A third party agreement exists stating that the proceeds from the sale of the North Family YMCA will be placed in the reserve as a contribution by both The City and the YMCA to a future City of Calgary/YMCA recreational facility.**Funding Sources:** Proceeds from the sale of the North Family YMCAInvestment income:  yes  no**Related Budget Programs:**

Capital program: #507 Other Recreation Facilities

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,317	1,268	1,287	1,240	1,182
Investment income	56	59	56	47	58
Contributions to capital	-	(10)	(75)	-	-
Closing balance	1,373	1,317	1,268	1,287	1,240

**Source Contact:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Hanson, Director, Recreation

## Cemetery Reserve

Combined Operating & Capital Reserve (000's)

\$ 0  
(2008)

**Authorized:** Report CPS2003-07; CPS2004-31; and CPS2004-71

**Purpose:** Combined operating and capital reserves to be used towards funding the anticipated future operating deficit and capital lifecycle maintenance and upgrades.

**Funding Sources:** Surplus from cemetery operations and/or cash infusion from other corporate sources as determined by the Council.

Investment income:  yes  no

### **Related Budget Programs:**

Operating program: #445 Parks – Cemeteries

Operating program: #504 Cemeteries

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	172	152	609	903
Investment income	-	5	9	19	26
Contribution to operations	(342)	(563)	(57)	(214)	-
Contribution from operations	129	219	184	-	9
Contribution to capital	(6)	(450)	(116)	(262)	(329)
Transfer from other reserves (1)	219	617	-	-	-
Closing balance	-	-	172	152	609

(1) As per CPS2004-31, the Perpetual Care Fund can be used to cover projected annual operating deficits and capital lifecycle maintenance and upgrades starting in 2005. In 2008, the Perpetual Care Reserve transferred funds to the Cemetery Reserve to cover the cemetery operating deficit of \$219 (2007: \$563) and lifecycle maintenance and upgrades of \$0 (2007: \$54).

**Source Contacts:** Financial – S. MacFayden, Finance Lead, Parks, Finance & Supply  
Operational – A. Lang, Manager, Cemeteries, Parks

**Community Sustainability Reserve**

Combined Operating &amp; Capital Reserve (000's)

\$ 3,580  
(2008)**Authorized:** CPS2008-39; and C2008-76**Purpose:** Operational: To preserve existing community programs which are considered to be valuable to the community; and to evolve or restructure a community organization to better support the community.  
Capital: To provide needed funding for critical capital infrastructure improvements at community association buildings to address building code, energy efficiency and accessibility needs**Conditions:** Organizations must have an active lease or licence of occupation with The City through the Community Association or Social Recreation Leasing Policy.  
Stabilization Assistance is provided to organizations that encounter unexpected financial circumstances. The maximum grant is \$50 and can be accessed no more than twice in ten years.  
Redevelopment Assistance is provided to organizations that have been in crisis for more than a year and require significant intervention including the possibility of dissolving or modifying the organization. The maximum grant is \$100 and can only be accessed once.**Funding Sources:** Operational: \$580 transferred from the Lifecycle Assistance and Energy Reserve  
Capital: Up to \$3,000 from 2008 corporate favourable operating variance  
Investment income: \_\_\_ yes X no**Related Budget Programs:** Operating Program: #426 Recreation**Current Activity:****2008**

Opening balance	-
Contributions from Lifecycle Assistance	
Energy Reserve	580
Contributions from operations	<u>3,000</u>
Closing balance	<u>3,580</u>

**Source Contacts:** Financial – M. Fung, Finance Lead, Recreation, Finance & Supply  
Operational – K. Hanson, Director, Recreation

**Development & Building Approvals (DBA) Sustainment Fund**

Combined Operating &amp; Capital Reserve (000's)

\$ 39,725  
(2008)**Authorized:** FB2003-49; C2005-20; C2005-68; FCS2006-37; and FCS2007-45**Purpose:** The reserve will be used to manage fluctuations in the level of activity in the development and building industry, supporting DBA's plan to be a sustainable self-supporting business unit without requiring mill-rate support.

The reserve will have two specific uses:

1. Stabilize the DBA operating budget and fund one-time operating expenditures
2. Fund DBA capital expenditures

**Conditions:** As per report FCS2007-45, Council approved the recommendation to maintain a \$30 million maximum reserve guideline and should the fund exceed the guideline maximum, the excess would be used as a contribution from reserve to DBA operations in the following year to soften any required increases to the fees.**Funding Sources:** All DBA operating surpluses for 2003 and future years.Investment income:  X  yes   no**Related Budget Programs:**

Operating program: #614, Development &amp; Building Approvals

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	38,999	32,079	20,187	12,897	6,101
Investment income	1,578	1,643	1,189	-	215
Contributions from operations	5,711	9,377	15,422	8,860	6,581
Contributions to operations	(2,645)	(2,294)	(3,104)	-	-
Contributions to capital	(3,918)	(1,806)	(1,615)	(1,570)	-
Closing balance	<u>39,725</u>	<u>38,999</u>	<u>32,079</u>	<u>20,187</u>	<u>12,897</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – S. Schwartzenberger, Director, Development & Building Approvals

**Millican-Ogden Community Enhancement**

Combined Operating &amp; Capital Reserve (000's)

\$ 285  
(2008)**Authorized:** C2005-80**Purpose:** The reserve will be used to fund local improvements to enhance the Millican-Ogden community as identified in the Millican-Ogden Area Redevelopment Implementation Plan. The identified local improvements including community entrance signs, park amenities, pedestrian crossing enhancements; street lighting improvements, parks revitalization and Community Read-a-Board will allow for the implementation of the social development policies and improvement plans set forth in the Community Plan to address existing issues and needs in Millican-Ogden.**Funding Sources:** Fiscal Stability ReserveInvestment income: \_\_\_ yes X no**Related Budget Programs:**

Operating program: #616, Land Use Planning &amp; Policy

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>
Opening balance	285	285	-
Transfers from other reserves	-	-	285
Closing balance	<u>285</u>	<u>285</u>	<u>285</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – W. Richter, Manager, Land Use Planning & Policy

## Real Estate Services

\$ 0  
(2008)

Combined Operating & Capital Reserve (000's)

**Authorized:** 1969 (inception of responsibility centre)

**Purpose:** To finance land acquisitions for future development activity of the Real Estate Services Department.

Council occasionally uses the reserve as a source of specific capital financing.

**Funding Sources:** Net proceeds of general and the Corporate Properties Group retain industrial land sales. In 1994 (and all subsequent years) the portion reinvested in land inventory is reclassified to Equity in Land Inventory.

Investment income: \_\_\_ yes X no

### Related Budget Programs:

Capital programs: #696 Commercial Land Development  
#697 Land Development  
#698 Misc. Land Improvements  
#699 Land Acquisition  
#700 East Village  
#701 The Rivers (Eastcore)

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	-	50,847	21,905	24,951	15,309
Contributions (to)/from operations for land sales	13,695	12,906	18,650	762	3,258
Contributions (to)/from operations	349	(4,350)	(4,197)	323	640
Transfer (to)/from other reserves (1)	(1,689)	(2,369)	2,816	1,529	1,940
Contributions (to)/from capital	(32,663)	(79,761)	(26,856)	(21,760)	(58,059)
Contributions (to)/from capital for cost of land sales	20,308	22,727	38,529	16,100	61,863
Closing balance (2)	-	-	50,847	21,905	24,951

(1) Transfer (to)/from other reserves:

2008: Transfer to Storm Sewer for the final payment (\$31,199 loan) for the Shepard Project (\$6,435), from Storm Sewer for the repayment of the loan \$3,254 and from Finance \$1,492 for Wastewater 1994 \$31,289 loan repayment.

2007: Transfer to Storm Sewer (\$31,199 loan) for the Shepard Project (\$13,703), from Storm Sewer for the repayment of the loan \$1,427, from Revolving Fund Reserve for General Land Purchases \$8,564 and from Finance \$1,343 for Wastewater 1994 \$31,289 loan repayment.

2006: Transfer to Storm Sewer (\$31,199 loan) for the Shepard Project (\$3,702), from Revolving Fund Reserve for General Land Purchases \$4,474 and from Finance \$2,044 for Wastewater 1994 \$31,289 loan repayment.

2005: Transfer to Transportation Infrastructure (\$519) and from Finance \$2,048 for Wastewater 1994 \$31,289 loan repayment.

2004: Transfer from Finance \$1,940 for Wastewater 1994 \$31,289 loan repayment.

(2) The reserve was brought to zero in 2008 given several land acquisitions in the year, including the Royal Vista and Great Plains IV Industrial Park.

### Source Contact

Financial – A. Tourigny, Finance Lead, Corporate Properties & Buildings,  
Finance & Supply  
Operational – L. Craig, Manager, Land Division, CPB

**Wastewater**

Combined Operating &amp; Capital Reserve (000's)

\$ 5,000  
(2008)

**Purpose:** For income and rate stabilization and working capital requirements. One of the long-range financial policies for the Wastewater Utility, as approved by Council, is to generate sufficient income to cover all operating and debt servicing costs and ensure a self-supporting status. This reserve will be used to meet the financial obligations of the utility in the event of a shortfall in the working capital or operating income and maintain the self-supporting status.

**Funding Sources:** The reserve was set up from operating surplus.

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating Program #262

**Current Activity:** Wastewater has maintained its current balance of \$5.0 million since 1989.

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	5,000	5,000	5,000	5,000	5,000
Contributions from operations	13,339	9,994	15,962	11,381	8,209
Contributions to capital	(13,339)	(9,994)	(15,962)	(11,381)	(8,209)
Closing balance	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>

**Source Contacts:** Financial – M. Belzile, Finance Lead, Water Resources & Water Services, Finance & Supply  
Operational – W. Keller, Director, Water Resources, UEP

**Waterworks**\$ 5,000  
(2008)

Combined Operating &amp; Capital Reserve (000's)

**Purpose:** For income and rate stabilization and working capital requirements. One of the long-range financial policies for the Waterworks Utility, as approved by Council, is to generate sufficient income to cover all operating and debt servicing costs and ensure a self-supporting status. This reserve will be used to meet the financial obligations of the utility in the event of a short fall in the working capital or operating income and maintain the self-supporting status.

**Funding Sources:** The reserve was set up from operating surplus.

Investment income: \_\_\_ yes X no

**Related Budget Programs:**

Operating Program #258

**Current Activity:** Waterworks has maintained its current balance of \$5.0 million since 1985.

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	5,000	5,000	5,000	5,000	5,000
Contributions from operations	13,585	17,049	23,665	16,972	13,356
Contributions to capital	(13,585)	(17,049)	(23,665)	(16,972)	(13,356)
Closing balance	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>	<u>5,000</u>

**Source Contacts**

Financial – M. Belzile, Finance Lead, Water Resources & Water Services,  
Finance & Supply  
Operational – Z. Zalusky, Director, Water Services, UEP

# ***LONG TERM LIABILITIES***

***Capital Deposits***

***Employee Benefit Liabilities***

## Acreage Assessments

\$ 149,446  
(2008)

Capital Deposit (000's)

### **Purpose:**

To finance capital only, as authorized through Council approval of capital budgets. The funds are normally utilized as soon as possible after receipt. There is no obligation for specific project spending for Water Resources and Water Services, since underground and utility works are completed before commencement of site development. For Roads the City's only obligation is to provide the services for future Road projects.

### **Conditions:**

Budget programs:

- Funds are to be used in capital financing.

### **Restrictions:**

Third party agreements:

- Obligation to provide capital in the future.

### **Funding Sources:**

Under the terms of development agreements, an assessment per acre is levied for expressways and freeways, and for drainage mains and trunks to service new areas. Charges are also levied for oversize and storm redevelopment in older areas. Prior to 2001, acreage assessments were also collected for Waterworks and Wastewater.

Investment Income Treatment:

- Roads – investment income is added to the capital deposit balance.
- Water Resources and Water Services – interest is not added to the capital deposit balance.

### **Related Budget Programs**

Various programs

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Water Resources and Services	19,477	23,279	24,871	24,038	19,182
Roads	7,252	9,070	9,333	75,867	53,986
Transit	5,978	-	-	-	-
Parks & Recreation	33,336	18,640	9,464	7,496	5,548
Transportation Infrastructure	59,997	59,834	71,913	-	-
Civic Partners	3,875	1,405	63	-	-
EMS	4,254	1,617	73	-	-
Fire	10,109	4,158	187	-	-
Calgary Police Services	5,168	1,954	88	-	-
Other	-	1	3	3	210
Total	<u>149,446</u>	<u>119,958</u>	<u>115,995</u>	<u>107,404</u>	<u>78,926</u>

### **Source Contacts:**

J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply  
B. Koay, Finance Manager, CS & PS & AMCW, Finance & Supply  
A. Parry, Finance Manager, Calgary Police Service  
W. Keller, Director, Water Resources, UEP  
Z. Zalusky, Director, Water Services, UEP

**Alberta Municipal Infrastructure Program (AMIP) Agreement**\$ 125,720  
(2008)

Capital Deposit (000's)

**Purpose:** The Province of Alberta, through the Alberta Municipal Infrastructure Program (AMIP), provides financial assistance to municipalities for Core Capital Infrastructure projects to maintain or enhance economic, social and cultural opportunity and well being, while protecting and improving the quality of the environment.

**Conditions:** City Council and the Minister of Infrastructure and Transportation must approve the projects.

**Restrictions:** Projects must be deemed eligible as described in the Alberta Municipal Infrastructure Program Memorandum of Agreement dated 2005 May 4<sup>th</sup> signed by the Minister of Infrastructure and Transportation and the Mayor of the City of Calgary.

**Funding Sources:** The AMIP is a per capita funding program totalling \$886 million for the City of Calgary over the five year period starting in 2005 and ending in 2009/2010.

Investment income:  X  yes      no

**Related Budget Programs:**

Capital programs throughout The City

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
Opening balance	117,974	98,293	64,020	-
Contributions from Province	186,533	177,295	177,295	177,295
Investment income	6,773	7,237	6,341	1,719
Contributions to capital	(185,560)	(164,851)	(149,363)	(114,994)
Closing balance	<u>125,720</u>	<u>117,974</u>	<u>98,293</u>	<u>64,020</u>

**Source Contact:** Financial and Operational – M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply

**Cash in Lieu of Parking Fund**

\$ 3,544  
(2008)

Capital Deposit (000's)

**Purpose:** To provide parking structures or acquire land for parking.**Conditions:** The deposits, including interest, are refundable if the developer subsequently provides the parking facilities.**Restrictions:** Third party agreements:  
- Obligation to use the funds for construction of parking facilities or land acquisitions outside the central business district.**Funding Sources:** Cash payments received by the Calgary Parking Authority, under terms of development agreements, in lieu of the developer providing sufficient parking stalls.Investment income:  yes  no**Related Budget Programs:**Operating program: #104 Calgary Parking Authority  
Capital program: #106 Calgary Parking Authority**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	3,365	7,206	10,643	7,670	8,787
Contributions from developers	-	50	1,157	2,652	92
Investment income	179	149	441	321	431
Contributions to capital (1)	-	(4,040)	(5,035)	-	(1,640)
Closing balance	<u>3,544</u>	<u>3,365</u>	<u>7,206</u>	<u>10,643</u>	<u>7,670</u>

(1) Cash-in-Lieu deposits expended to acquire new parking stalls are removed from the cash-in-lieu deposits and are transferred to capital donations. In 2006, parking stalls were constructed in Centennial parkade (downtown cash-in-lieu) and Chinatown dock (Chinatown cash-in-lieu). In 2007, parking stalls were constructed in Centennial parkade (downtown cash-in-lieu).

**Source Contact:** Financial and Operational – W. Haidey, Controller, Calgary Parking Authority

## Eau Claire Improvement Fund

\$ 861  
(2008)

Capital Deposit (000's)

**Purpose:** To provide capital funds for upgraded street level improvements in the Eau Claire community.

**Conditions:** The fund is for improvements to public lands and for public benefits only. The Executive Office must approve expenditures.

**Restrictions:** Third party agreements:  
- Obligation to provide capital in the future.

**Funding Sources:** All commercial development that requires a density bonus in Land Use Districts 20Z95, 21Z95, 22Z95 and 54Z95. Special contributions from the 'C' and 'B' blocks are also made to the fund prior to release of a Development Plan for these blocks.

Investment income:  yes  no

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	829	794	761	733	716
Investment income	32	35	33	28	17
Closing balance	<u>861</u>	<u>829</u>	<u>794</u>	<u>761</u>	<u>733</u>

**Source Contacts:** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – M. Tita, Manager, City Centre Planning & Design

## Fuel Tax Revenue Sharing Agreement

\$ 96,875  
(2008)

Capital Deposit (000's)

- Purpose:** To establish a 'City Transportation Fund' to finance eligible expenditures incurred or to be incurred on Capital Transportation Projects under the Transportation Infrastructure Investment Program (TIIP).
- Conditions:** City Council and the Minister of Infrastructure must approve projects.
- Restrictions:** Projects must be deemed eligible as described in the Memorandum of Agreement dated 2000, March 13 signed by the Minister of Infrastructure and the Executive Officer of The City of Calgary.
- Funding Sources:** The Province of Alberta contributes 5 cents per litre of taxable gasoline and diesel fuel delivered to service stations and bulk dealerships within The City of Calgary as confirmed by Alberta Treasury.

Investment income:  yes  no

### **Related Budget Programs:**

Capital programs throughout The City

### **Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	123,270	103,374	62,925	41,872	37,657
Contributions from Province	102,479	101,400	93,000	90,000	85,000
Investment income	5,631	6,853	3,835	2,048	2,531
Contributions to capital	<u>(134,505)</u>	<u>(88,357)</u>	<u>(56,386)</u>	<u>(70,995)</u>	<u>(83,316)</u>
Closing balance	<u>96,875</u>	<u>123,270</u>	<u>103,374</u>	<u>62,925</u>	<u>41,872</u>

**Source Contact:** Financial and Operational – M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply

**Infrastructure Canada – Alberta Program (ICAP)**

\$ 997  
(2008)

Capital Deposit (000's)

**Purpose:** To improve urban municipal infrastructure. The ICAP objectives include improving Canadians' quality of life through investments that enhance the quality of Canada's environment, support long-term economic growth, improve community infrastructure and build infrastructure through best technologies, new approaches and best practices.

**Conditions:** The program's first priority is Green Municipal Infrastructure, such as water and wastewater systems, water management, and solid waste management. Secondary priorities include infrastructure supporting local transportation, culture and recreation, tourism, high speed internet access for local public institutions and affordable housing.

**Restrictions:** All projects must meet the program requirements. Interest earned on the provincial contributions can only be used for transportation projects and must be approved by the Minister of Alberta Transportation.

**Funding Sources:** Cost sharing arrangement between Infrastructure Canada (Federal Government, Province of Alberta and The City of Calgary). The Province prepaid their 1/3 share in 2001.

Investment income:  yes  no

**Related Budget Programs:**

Various programs throughout a number of business units.

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	1,110	1,828	5,974	15,063	24,147
Contributions from:					
Provincial government	-	-	-	-	-
Federal government	116	807	4,315	7,253	13,594
Investment income	4	90	168	364	387
Contributions to capital	(233)	(1,615)	(8,629)	(16,706)	(23,065)
Closing balance	<u>997</u>	<u>1,110</u>	<u>1,828</u>	<u>5,974</u>	<u>15,063</u>

**Source Contacts**

Financial – J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
Operational – M. Adams, Project Coordinator ICAP, Corporate Engineering

## Miscellaneous Capital Deposits

\$ 95,054  
(2008)

Capital Deposit (000's)

**Purpose:** To finance capital only, as authorized through Council approval of capital budgets.

**Conditions:** Under City policy, a prepayment (deposit) may be requested from third parties before provision of services (including water and sewer connections, sidewalks, paving, grading and gravelling).

Portions of Roads, Transit, and Wastewater and Drainage deposit balances constitute unused Provincial capital grant funds that are to be spent on a cost-shared basis.

The deposits are refundable if the projects for which they were designated are not undertaken. The City may have an obligation to pay interest on any deposits refunded.

**Restrictions:** Third party agreements: Obligation to undertake specific capital projects or deposits must be refunded.

**Funding Sources:** A prepayment (deposit) by third parties in provision of services (including water and sewer connections, sidewalks, paving, grading and gravelling); and portions of Roads, Transit, and Wastewater and Drainage balances representing unused capital grant funds.

Investment income: Transit  yes  no  
All others  yes  no (included in balances)

**Current Activity:** Balances are in the following areas:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Roads	33,308	30,409	25,851	32,385	35,099
Transit	7,641	527	357	349	334
Land Information & Mapping	686	686	540	442	456
PDA	8,171	10,069	3,230	-	3,843
Transportation Infrastructure	21,354	11,440	10,582	-	-
Parks & Recreation	5,912	2,207	2,687	4,447	1,712
Drainage	1,177	1,395	1,285	1,215	1,132
Corporate Properties	4,066	4	3,542	1,710	914
Calgary Housing Company	3,652	18,936	14,260	13,338	4,426
Wastewater	2,904	3,481	2,119	5,805	1,359
Waterworks	2,110	2,845	2,091	1,643	1,309
Other	4,073	16,174	18,538	20,593	3,014
Closing balance	<u>95,054</u>	<u>98,173</u>	<u>85,082</u>	<u>81,927</u>	<u>53,598</u>

### Source Contacts:

L. Wu, Finance Lead, Roads, Finance & Supply  
T. Johnson, Finance Lead, Calgary Transit, Finance & Supply  
M. Lam, Finance Lead, Transportation Infrastructure, Finance & Supply  
J. Broda, Finance Manager, UEP & Corporate Services, Finance & Supply  
B. Koay, Finance Manager, CS & PS & AMCW, Finance & Supply  
M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply  
A. Tourigny, Finance Lead, Corporate Properties & Buildings, Finance & Supply  
J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
A. Felker, Finance Lead, Fleet Services, LIM & Infrastructure Services, Finance & Supply  
L. Wong, Capital Budget Officer, Finance & Supply

## Municipal Sustainability Initiative (MSI)

\$ 81,288  
(2008)

Capital Deposit (000's)

**Purpose:** The Province of Alberta announced the Municipal Sustainability Initiative (MSI) Program on 2007 April 24 as a ten year program to be phased in over four years. The Program provides municipalities with sustainable funding to assist them in meeting the challenges of growth and enhancing their long-term sustainability.

**Conditions:** City Council and the Minister of Municipal Affairs must approve the projects.

**Restrictions:** Capital projects must be deemed eligible as described in the Municipal Sustainability Initiative Capital Project Funding Program Guidelines (effective January 1, 2008) Schedule 1.

Operating Projects must be accepted by the Minister.

**Funding Sources:** Majority of the MSI funding is allocated by a formula incorporating: 48 per cent on a per capita basis; 48 per cent on education property tax requisitions and 4 per cent based on kilometres of local roads.

Investment income:  yes  no

### Current Activity:

	<u>2008</u>
Opening balance	-
Investment income	4,451
Contributions from Province	233,236
Contributions to operations	(499)
Contributions to capital	(155,900)
Closing balance	<u>81,288</u>

### Source Contacts

Financial and Operational – M. Kanji, Finance Manager, Transportation & PDA,  
Finance & Supply

**Plus 15 Cash in Lieu Fund**\$ 22,534  
(2008)

Capital Deposit (000's)

**Purpose:** To expand or improve the existing Plus 15 System.**Conditions:** Capital budget:  
- Expenditure approved through the capital budgeting process.  
- Once received, the monies are not tied to any one location or project.  
- Unless specifically stated in a Development Agreement, deposits are not refundable.**Restrictions:** Third party agreements:  
- Obligation to undertake Plus 15 construction in future.**Funding Sources:** Monies received from developers paid, either in-lieu of the construction of a Plus 15 bridge, and/or as a direct contribution to the Fund required of all new developments by Bonus Standard A2(b) in the CM-2 Downtown Business District.

Interest is allocated to the Fund to ensure that inflation from rising construction costs does not undermine the ability of the Fund to expand the Plus15 System.

Investment income:  yes  no**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Opening balance	22,005	12,103	8,484	7,056	6,840
Investment income	861	630	420	267	452
Transfer to Facility Management	(956)	(15)	-	(81)	(236)
Contributions from operations	624	9,287	3,199	1,242	-
Closing balance	<u>22,534</u>	<u>22,005</u>	<u>12,103</u>	<u>8,484</u>	<u>7,056</u>

**Source Contacts** Financial – J. Sunderji, Finance Lead, Planning Development & Assessment, Finance & Supply  
Operational – M. Tita, Manager, Centre City Planning & Design

## New Deal for Cities and Communities – Federal Gas Tax Revenue

\$ 34  
(2008)

Capital Deposit (000's)

**Purpose:** The New Deal for Cities and Communities is a new program sponsored by the Federal Government commencing in 2005 to assist municipalities in addressing their sustainable municipal capital infrastructure needs. The program is supported through the allocation to Alberta Municipalities of a portion of the federal gasoline tax. Funding under this program is subject to the province receiving the funding from the federal government.

**Conditions:** City Council and the Minister of Infrastructure and Transportation must approve the projects.

**Restrictions:** Projects must be deemed eligible as described in the Memorandum of Agreement dated 2005 June 30<sup>th</sup> signed by the Minister of Infrastructure and Transportation and the Mayor of The City of Calgary.

**Funding Sources:** The NDCC-Federal Gas Tax Revenue is a per capita funding program totalling \$141 million for The City of Calgary over the five year period starting in 2005 and ending in 2009/2010. In the Federal Government's Budget 2008 document, the Gas Tax Fund was made a permanent measure to allow municipalities to better plan and finance their long-term infrastructure needs.

Investment income:  yes  no

**Related Budget Programs:**

Capital Programs throughout The City

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>
Opening balance	27	2,790	-
Contribution from federal government	29,183	22,546	33,805
Investment income	146	543	647
Contributions to capital	(29,322)	(25,852)	(31,662)
Closing balance	<u>34</u>	<u>27</u>	<u>2,790</u>

**Source Contacts:** Financial and Operational – M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply

## New Deal for Public Transit

\$ 10,735  
(2008)

Capital Deposit (000's)

**Purpose:** The New Deal for Public Transit is an amendment to the New Deal for Cities and Communities sponsored by the Federal Government. The amendment applies specifically to those municipalities that own and operate a provincially recognized public transit system. This supplementary program initiated in 2006 is intended to assist those municipalities in addressing their sustainable municipal public transit capital infrastructure needs. The program is supported through the allocation to Alberta Municipalities of a portion of the federal tax surplus. Funding under this program is subject to the province receiving the funding from the federal government.

**Conditions:** City Council and the Minister of Infrastructure and Transportation must approve the projects.

**Restrictions:** Projects must be deemed eligible as described in the Memorandum of Agreement dated 2006 June 9<sup>th</sup> signed by the Minister of Infrastructure and Transportation and the Mayor of The City of Calgary.

**Funding Sources:** The New Deal Public Transit Fund is a per capita funding program totalling \$69 million for The City of Calgary over the two year period starting in 2006 and ending in 2007/2008. In 2008, this program was extended for one year under a new grant name, New Deal for Federal Public Transit Trust (NDFPT) in the amount of \$28 million, to be administered under the existing NDPT Agreement.

Investment income:  yes  no

**Related Budget Programs:**

Transportation – Transit

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>
Opening balance	25,403	2,660	-
Contribution from federal government	-	48,085	20,732
Investment income	893	1,586	128
Contributions to capital	(15,561)	(26,928)	(18,200)
Closing balance	<u>10,735</u>	<u>25,403</u>	<u>2,660</u>

**Source Contacts:** Financial and Operational – M. Kanji, Finance Manager, Transportation & PDA, Finance & Supply

## Funded Vacation and Overtime Liability

\$ 139,447  
(2008)

Employee Benefit Obligation Previously Funded (000's)

**Purpose:** Employee union and association agreements permit civic employees to defer a certain portion of their unused vacation and overtime to future years.

**Conditions:** This liability is recognized on the statement of financial position, with annual earned and deferred amounts being accrued to the current year's operating budget.

**Funding Sources:** In 2003 as per Report FCS2003-66, The City adopted a plan to address the unfunded amounts through annual contributions from operations and reserves over approximately 11 years commencing in 2004. As at December 31, 2008, The City has fully funded the future obligations.

### Current Activity:

<b>General Fund</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>	<b>2004</b>
Animal & Bylaw Services	576	402	425	338	-
Civic Partners	378	352	342	531	-
Community & Neighbourhood Services	1,323	1,097	1,005	1,126	1,376
Corporate Services	10,858	11,116	11,870	13,703	11,037
Drainage	-	1,027	692	777	395
Emergency Medical Services	2,355	1,996	1,526	1,370	1,253
Environ. Mgt. & Land Info.Mapping	1,710	1,571	1,270	1,655	1,199
Fire Department & PSCC	9,647	6,882	4,540	3,652	2,742
Fleet Services	2,190	2,144	1,873	1,373	1,234
Governance	1,908	1,398	1,024	1,067	-
Infrastructure Services	600	553	322	211	-
Parks & Recreation	4,910	4,387	3,338	3,095	2,739
Planning, Development & Assessment	6,088	5,187	4,572	2,841	2,578
Calgary Police Services	24,643	22,965	23,348	21,832	19,177
Corporate Properties & Buildings	1,714	1,063	818	671	632
Roads & Transportation Planning	5,715	4,779	3,969	3,448	3,441
Waste & Recycling Services	2,298	1,911	1,555	1,309	987
Transit & Transportation Infrastructure	11,451	9,834	7,996	5,639	4,724
	<b>88,364</b>	<b>78,664</b>	<b>70,485</b>	<b>64,638</b>	<b>53,514</b>
<b>Utilities</b>					
Water Resources	6,939	4,073	3,725	3,125	2,903
Water Services	3,516	4,679	4,244	4,324	4,432
	<b>10,455</b>	<b>8,752</b>	<b>7,969</b>	<b>7,449</b>	<b>7,335</b>
<b>Related Authorities</b>					
Calgary Parking Authority	704	636	677	616	663
Calgary Housing Company	904	849	824	711	687
Calgary Public Library	547	619	652	640	675
	<b>2,155</b>	<b>2,104</b>	<b>2,153</b>	<b>1,967</b>	<b>2,025</b>
	<b>100,974</b>	<b>89,520</b>	<b>80,607</b>	<b>74,054</b>	<b>62,874</b>
Supplementary benefits reclassification	-	-	(2,601)	(2,563)	
Corporate funding applied	38,473	28,983	16,003	8,012	7,002
	<b>139,447</b>	<b>118,503</b>	<b>94,009</b>	<b>79,503</b>	<b>69,876</b>

**Source Contacts:** Financial and Operational – N. Sunderji, Finance Manager, Corporate Financial Services, Finance & Supply

## Unfunded Vacation and Overtime Liability

\$ 0  
(2008)

Employee Benefit Obligation to be funded in future years (000's)

**Purpose:** In addition to the funded vacation previously deferred (see previous page), a liability exists for all current vacation earned but not taken by civic employees up to December 31 of each year.

**Funding Source:** Funded amounts are from operations. In 2003 as per Report FCS2003-66, The City adopted a plan to address the unfunded amounts through annual contributions from operations and reserves over approximately 11 years commencing in 2004. In 2006 as per report FCS2006-39 the funding strategy was revised to ensure the plan was on target. As at December 31, 2008, The City has fully funded these future obligations.

### Current Activity:

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
<b>Tax Supported Services:</b>					
Animal & Bylaw Services	353	353	353	353	353
Civic Partners	295	295	296	296	296
Community & Neighbourhood Services	1,107	1,107	1,107	1,185	1,192
Corporate Services	6,282	6,282	6,302	5,761	6,147
Drainage	-	-	238	238	477
Emergency Medical Services	953	953	953	1,045	1,037
Environ. Mgt. & Land Info.Mapping	815	815	815	834	884
Fire Department & PSCC	4,479	4,479	4,479	4,521	4,521
Fleet Services	749	749	749	749	749
Governance	956	956	933	971	1,046
Infrastructure Services	165	165	165	165	119
Parks & Recreation	3,068	3,068	3,068	3,125	3,125
PDA	3,210	3,210	3,228	3,216	3,302
Calgary Police Services	4,160	4,160	4,160	4,160	4,160
Corporate Properties & Buildings	639	639	639	720	815
Roads & Transportation Planning	3,875	3,875	3,875	3,846	3,849
Waste & Recycling Services	1,322	1,322	1,322	1,363	1,363
Transit & Transportation Infrastructure	6,045	6,045	6,045	6,217	6,218
	<u>38,473</u>	<u>38,473</u>	<u>38,727</u>	<u>38,765</u>	<u>39,653</u>
Related Authorities					
Calgary Parking Authority	-	-	-	-	-
Calgary Public Library	-	-	-	-	-
	<u>38,473</u>	<u>38,473</u>	<u>38,727</u>	<u>38,765</u>	<u>39,653</u>
2004-2008 Corporate funding applied	(38,473)	(28,983)	(16,003)	(8,012)	(7,002)
	<u>-</u>	<u>9,490</u>	<u>22,724</u>	<u>30,753</u>	<u>32,651</u>

**Source Contacts:** Financial and Operational – N. Sunderji, Finance Manager, Corporate Financial Services, Finance & Supply

**Other Retirement Benefits Liability**\$ 95,030  
(2008)

Funded and to be Funded in Future Years (000's)

**Purpose:**

The City sponsors extended health, dental, and life insurance benefits to qualifying retirees and their surviving spouses from the date of retirement to the age of 65, when coverage under the Alberta Seniors Plan begins. The City and the retirees share equally in the cost of benefits. The City also sponsors a non-contributory retiring allowance of up to 7 weeks of salary for qualifying retirees and supplementary compensation benefits. The liability is determined through actuarial accounting valuations that are prepared as at December 31 each year. Additional information is available in Note 12c) of the 2008 Consolidated financial statements contained in The City's 2008 Annual Report.

**Funding Sources:**

Funded amounts are from Employee Benefits Program. In 2003 as per Report FCS2003-66, The City adopted a plan to address the unfunded amounts through annual contributions from operations and reserves over approximately 11 years commencing in 2004. In 2006 as per report FCS2006-39 the funding strategy was revised to ensure the plan was on target. As at December 31, 2008, The City has fully funded these future obligations.

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Post Retirement Benefits (funded)	95,030	78,233	59,300	44,537	36,639
Post Retirement Benefits (unfunded)	-	11,401	24,940	32,473	34,882
	<u>95,030</u>	<u>89,634</u>	<u>84,240</u>	<u>77,010</u>	<u>71,521</u>

**Source Contact:**

Financial and Operational - N. Sunderji, Manager, Corporate Financial Services, Finance & Supply

**Defined Benefit Pension Plans (Registered & Non Registered)**\$ 13,862  
(2008)Employee Benefit Obligation Previously Funded and to be Funded in Future Years  
(000's)

**Purpose:** Estimated liability for future pension plan benefits. The liability is determined through actuarial accounting valuations that are prepared as at December 31 each year.

**Conditions:** The City has various pension plans earned by employees and expected to be provided to them when they are no longer in active service. These future benefits are estimated and accrued for existing employees as they are earned.

**Funding Sources:** Funding is from the Employee Benefits Program.

**Current Activity:**

	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Funded					
Registered defined benefit pension (1)	2,351	3,502	4,176	2,980	2,278
Non-reg. defined benefit pension (2)	11,511	10,217	9,562	9,634	9,102
Total	<u>13,862</u>	<u>13,719</u>	<u>13,738</u>	<u>12,614</u>	<u>11,380</u>

(1) Includes Calgary Firefighters' Supplemental Pension Plan, Calgary Supplemental Pension Plan, Calgary Elected Officials Pension Plan, Calgary Police Supplemental Pension Plan. For more information on each of these plans, see Note 12a) in the 2008 year-end consolidated financial statements found in The City of Calgary 2008 Annual Report.

(2) Includes the Calgary Overcap Pension Plan, Calgary Elected Officials Supplementary Pension Plan and individual contractual obligations. For more information on each of these plans, see Note 12b) in the 2008 year-end consolidated financial statements found in The City of Calgary 2008 Annual Report.

**Source Contact:** Financial and Operational - N. Sunderji, Manager, Corporate Financial Services, Finance & Supply

***SUPPLEMENTARY***  
***SCHEDULES***

**2008 RESERVE SUPPLEMENTARY SCHEDULE**

	Operating/ Capital Sustainment	Jan. 1/08 Opening Balance	Contribution to Operations	Contribution From Operations	Transfer to Capital Fund	Transfer to Equity in Land Inventory	Transfer Between Reserves	Corp financing (investment income)	Other	Transfer from Surplus	Dec. 31/08 Closing Balance
<b>Community Strategies &amp; Neighbourhood Services</b>											
Children's reserve fund	o	(3,945)	39	(616)	-	-	100	(166)	-	-	(4,588)
Civic partners review	o	(251)	72	-	-	-	-	-	-	-	(179)
Community sustainability	s	-	-	(3,000)	-	-	(580)	-	-	-	(3,580)
FCSS stabilization fund	o	(2,865)	1,411	(1,191)	-	-	-	-	-	-	(2,645)
Lifecycle assistance and energy	o	(580)	-	-	-	-	580	-	-	-	-
<b>Fire &amp; Public Safety Communication Centre</b>											
911 communications centre capital financing	c	(450)	-	(150)	-	-	-	-	-	-	(600)
<b>Parks and Recreation</b>											
Cemetery	s	-	342	(129)	6	-	(219)	-	-	-	-
Economically disadvantage	o	(490)	100	-	-	-	(100)	(21)	-	-	(511)
Golf course levy	c	(1,644)	-	(414)	409	-	-	(79)	270	-	(1,458)
Legacy parks	c	(53,112)	-	(15,000)	16,890	-	-	(1,895)	-	-	(53,117)
Major regional facilities	c	(156)	-	-	159	-	-	(3)	-	-	-
Parks maintenance	o	(2,033)	831	(322)	-	-	-	(92)	-	-	(1,616)
Perpetual care	o	(4,953)	168	(1,264)	348	-	219	(219)	-	-	(5,701)
YMCA	c	(1,317)	-	-	-	-	-	(56)	-	-	(1,373)
<b>Societies &amp; Related Authorities</b>											
Parks foundation	o	(2,142)	75	(79)	-	-	-	326	-	-	(1,820)
TELUS convention centre	c	(360)	-	(180)	-	-	-	-	-	-	(540)
<b>Corporate Services</b>											
Health safety and wellness	o	(6,813)	3,283	(3,150)	-	-	-	-	-	-	(6,680)
Human resources investment	o	(216)	-	-	-	-	-	-	-	-	(216)
Innovative technology	c	(12,867)	-	(7,031)	2,392	-	1,000	(157)	-	-	(16,663)
Community investment	c	(34,789)	177	-	6,683	-	(10,461)	(1,386)	-	-	(39,776)
<b>Corporate Revenue &amp; Costs</b>											
Debt servicing	c	(105,740)	-	(78,533)	-	-	21,617	(4,087)	57,433	-	(109,310)
Extended health/dental	o	(1,643)	-	(24)	-	-	-	(69)	-	-	(1,736)
Fiscal stability reserve	o	(148,125)	14,875	-	-	-	74	(5,724)	223	(9,407)	(148,084)
Group life	o	(1,288)	362	-	-	-	-	(54)	-	-	(980)
Investment Income Stabilization Reserve	o	(2,662)	-	(895)	-	-	-	-	1,989	-	(1,568)
Lifecycle maintenance and upgrade	c	(23,393)	-	(11,692)	7,940	-	(21,617)	-	-	-	(48,762)
Tax loss provision	o	(27,000)	-	-	-	-	-	-	-	-	(27,000)
Self insurance	o	(7,000)	-	-	-	-	-	-	-	-	(7,000)
<b>Land Use Planning &amp; Policy &amp; Development Approvals</b>											
Annexation	o	-	-	-	-	-	-	-	-	-	-
Calgary Heritage Authority legacy endowment	o	-	-	-	-	-	-	(40)	(1,338)	-	(1,378)
DBA sustainment	s	(38,999)	2,645	(5,711)	3,918	-	-	(1,578)	-	-	(39,725)
Millican-Ogden community enhancement	s	(285)	-	-	-	-	-	-	-	-	(285)
Downtown improvement	c	(3,378)	-	(228)	273	-	-	(146)	-	-	(3,479)
Heritage incentive	o	(893)	85	(225)	-	-	-	-	-	-	(1,033)
Historical preservation	o	(561)	442	-	-	-	-	(16)	-	-	(135)
imagineCALGARY	o	(32)	-	-	-	-	-	-	-	-	(32)
Mall programming	o	(923)	-	-	-	-	-	(39)	-	-	(962)

**2008 RESERVE SUPPLEMENTARY SCHEDULE**

	Operating/ Capital Sustainment	Jan. 1/08 Opening Balance	Contribution to Operations	Contribution From Operations	Transfer to Capital Fund	Transfer to Equity in Land Inventory	Transfer Between Reserves	Corp financing (investment income)	Other	Transfer from Surplus	Dec. 31/08 Closing Balance
<b>Transit</b>											
Universal low-income transit pass	o	(2,000)	2,000	-	-	-	-	-	-	-	-
<b>Roads &amp; Transportation Planning</b>											
Greater Forest Lawn enhancement	c	(12)	-	-	12	-	-	-	-	-	-
LED traffic signal display	c	(2,219)	-	(669)	-	-	-	-	-	-	(2,888)
Parking land acquisition	c	(5,199)	-	-	-	-	-	(4,116)	-	-	(9,315)
<b>Corporate Properties</b>											
Real estate	s	-	-	(13,777)	12,356	-	1,689	(268)	-	-	-
<b>Public Housing</b>											
Corporate housing	c	(67,316)	7,846	(4,348)	32,321	-	(250)	(1,891)	-	-	(33,638)
<b>Drainage</b>											
Storm sewer upgrade	c	(12,301)	-	(3,900)	14,985	-	(3,181)	(614)	-	-	(5,011)
Container capital	c	(91)	-	(240)	159	-	-	-	-	-	(172)
Landfill capital financing	c	(6,508)	-	-	4,578	-	-	(341)	(6,567)	-	(8,838)
Landfill closure	c	(8,449)	241	-	110	-	-	(859)	(1,124)	-	(10,081)
Landfill revenue	c	(4,069)	7,478	-	271	-	-	(156)	(6,656)	-	(3,132)
<b>Wastewater</b>											
	s	(5,000)	-	-	-	-	-	-	-	-	(5,000)
<b>Waterworks</b>											
	s	(5,000)	-	-	-	-	-	-	-	-	(5,000)
<b>Calgary Police Service</b>											
CPS capital financing (Vehicle/AFIS)	c	(7,203)	-	(6,805)	5,897	-	-	(51)	-	-	(8,162)
CPS Pay as you go	c	(2,591)	-	-	1,492	-	-	-	-	-	(1,099)
Helicopter maintenance	o	(1,373)	400	(809)	-	-	-	-	-	-	(1,782)
<b>Calgary Housing Company</b>											
	s	(7,594)	-	-	-	-	-	-	(205)	-	(7,799)
<b>Calgary Public Library</b>											
	s	(1,987)	-	-	-	-	-	-	1,095	-	(892)
<b>Future capital</b>											
	c	(176,030)	-	(117,159)	-	-	1,542	-	75,880	-	(215,767)
<b>Miscellaneous capital</b>											
	c	(10,296)	-	(558)	241	-	-	-	-	-	(10,613)
<b>Total per 2008 Annual Financial Report</b>		<b>(816,143)</b>	<b>42,872</b>	<b>(278,099)</b>	<b>111,440</b>	<b>-</b>	<b>(9,587)</b>	<b>(19,681)</b>	<b>116,884</b>	<b>(9,407)</b>	<b>(861,721)</b>

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